



Union Sanitary District

Union City, California

Adopted Operating and CIP Budget
FY 2023



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INTRODUCTION



Gas Lance Mixing Header – Digester 7

Cover Picture: Emergency Outfall Structure at the Old Alameda Creek

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Board of Directors



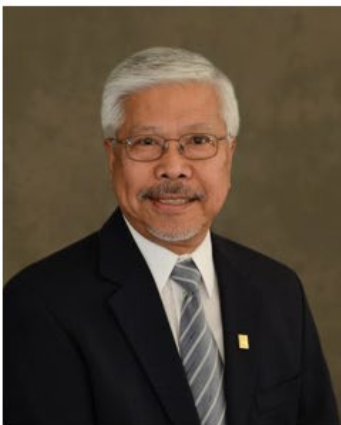
Tom Handley



Pat Kite



Anjali Lathi



Manny Fernandez



Jennifer Toy



Directors
 Manny Fernandez
 Tom Handley
 Pat Kite
 Anjali Lathi
 Jennifer Toy

Officers
 Paul R. Eldredge
*General Manager/
 District Engineer*

Karen W. Murphy
Attorney

MEMO TO: Board of Directors - Union Sanitary District

FROM: Paul R. Eldredge, General Manager/District Engineer

SUBJECT: Fiscal Year 2022/2023 Adopted Operating and CIP Budget

Union Sanitary District (USD) staff is pleased to present the adopted annual budget for Fiscal Year (FY) 2023 to the Board of Directors. This budget, covering the period from July 1, 2022 through June 30, 2023, was developed based on direction provided by the Board of Directors.

District Highlights

The District continues to focus on the operation and maintenance of its infrastructure and assets, capital project construction, planning, and effective use of technology. The District reports the following notable items that will be part of the budget for FY 2023:

Enhanced Treatment & Site Upgrade Project – The District is embarking on the ETSU Phase 1 Group of Projects as part of an overall Program to support the next 20 to 40 years of operation. The key drivers for ETSU Phase 1 projects include addressing aging infrastructure, improving water quality in the San Francisco Bay through nutrient removal upgrades, and hardening of infrastructure to support resiliency efforts to manage wet weather events and continuing to provide USD's critical services without interruption. The first group of projects is underway. These include improvements to the aeration basins and relocation of operations, maintenance, and administrative facilities. Design of Phases 1B and 1C are ongoing. It is currently anticipated that construction will continue through 2028 for the various phases.

Project Financing – As part of the ETSU Phase I project mentioned above, the District was able to secure \$249 million in low cost EPA Water Infrastructure Finance and Innovation Act (WIFIA) financing in December of 2021. These funds will account for 49% of the total project costs. In addition to the WIFIA financing, the District issued the 2021A bonds for \$110 million in October of

2021. The District is currently waiting to hear if it will be successful in its application to the State for SRF financing to cover the balance of the ETSU Phase I project.

Stewardship and Service - The District continued its record of outstanding stewardship and service. Once again, USD received the Platinum Award from the National Association of Clean Water Agencies for Peak Performance for operating without exceeding the limits or conditions of the District's permit. This is a tribute to the outstanding work by District Operations and Maintenance teams. The District continues to average less than one spill per hundred miles of pipeline per year, ranking the District among the best in the State, while doing so in a very cost-effective manner.

Financial State of the District

The District continues to exercise fiscal prudence when considering how to best manage increasing expenses with the least impact possible on the rate payers. A complex financial model is utilized to run a multitude of "what if" scenarios. Scenario-based modeling allows the District to analyze different financing plan scenarios to assist the District in making sound financial decisions on future operating and infrastructure needs and the long-term sustainability of prospective policies and programs. It is because of this cautionary approach that the District has continued to keep its rates as low as possible and remain financially stable.

Revenue - Sewer Service Charges (SSC) are expected to increase by \$2.2 million in FY 2023 to \$77.0 million. FY 2022 SSC revenues included \$4.1 million of deferred revenue from FY 2021. Capacity fees are expected to increase by \$2.5 million or 50.9% over FY 2022.

Expenditures - Total District expenditures for the coming fiscal year are projected to increase by \$25.8 million or 23.0%. Operating expenses are anticipated to increase by \$3.6 million or 7.7%. Within the operating category, Salaries and Benefits are expected to increase \$1.6 million or 5.0%. Increases are primarily due to negotiated increases to salaries and the addition of a Limited Duration Planner Scheduler in the Facilities and Maintenance Department to assist with the impacts of the ETSU project on plant operations. Continued increases in pension and health insurance rates are also factors.

For FY 2023 the District is seeing increases in chemicals, insurance costs, utilities, contractor services, software maintenance and District wide parts and materials. The District continues to find ways to reduce costs through planning and wise stewardship.

The Capital Improvement Program is budgeted to increase \$25.6 million or 59.4% over FY 2022. This is the third year of higher capital costs as the District enters into a ten year \$847 million capital program. Capital project spending will continue to focus on rehabilitation and replacement of key elements of the wastewater treatment plant, transport and collections system.

In keeping with the District's continued efforts toward prudent fiscal planning, the creation of a 115 Pension Trust was adopted by the Board in FY 2022 with a budgeted contribution of \$3 million. The adopted budget for FY 2023 plans for an additional \$3 million contribution in FY 2023. It is currently

estimated that this long term fiscal planning tool will save the District over \$30 million in interest costs over the next 25 years.

Special Projects Fund expenditures will decrease by \$722,104 from FY 2022. Some of the more significant special projects are the continued set aside of \$1.5 million for property acquisitions as opportunities become available, \$350,000 for a Digester Efficiency Evaluation, and \$205,000 for an Energy Resilience Study.

Balanced Budget, Reserves and Rates

USD has long operated with a balanced budget and FY 2023 is no exception. District reserves continue to be stable. Although funds will be taken from both the Sewer Service Fund and Capacity Fund reserves in FY 2023, these are planned capital activities and are part of the long term capital investment strategy of the District.

Conclusion

Given the past fiscal stewardship practiced by the District's Board and staff, the District is well poised to take on the adopted 20 year capital plan that will continue to make Union Sanitary District a leader in wastewater management.

I would like to express my appreciation to all the employees of the District whose hard work is not taken for granted and whose dedication is reflected in the daily delivery of services to the District's customers. The District is firmly committed to meeting every challenge brought forth through innovative and creative problem-solving and embracing continual improvement in all that it does.

Respectfully Submitted,

DocuSigned by:
Paul R. Eldredge
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Paul R. Eldredge, P.E.
General Manager, District Engineer
Union Sanitary District

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FINANCIAL SECTION



Emergency Outfall Structure at the Old Alameda Creek

Budget Summary – All Funds

	Actual *	Actual *	Budget	Projected	Adopted	Variance to	%
	FY 19/20	FY 20/21	FY 21/22	FY 21/22	Budget	21/22 Budget	Change
Revenues							
Sewer Service Charge	\$ 60,216,148	\$ 62,142,806	\$ 74,716,000	\$ 74,110,922	\$ 76,965,000	\$ 2,249,000	3.0%
Capacity Fees	14,179,464	9,358,209	4,949,820	7,213,586	7,467,000	2,517,180	50.9%
Work Group Revenues	1,285,438	1,315,019	1,260,900	1,227,700	1,234,500	(26,400)	-2.1%
Interest	3,115,507	1,263,164	1,512,000	1,185,000	1,531,000	19,000	1.3%
Other Revenues	174,673	17,720	50,000	1,608,406	-	(50,000)	-100.0%
Net Loan Proceeds	37,000,000	-	110,000,000	110,000,000	-	(110,000,000)	-100.0%
Total Revenues	115,971,230	74,096,918	192,488,720	195,345,614	87,197,500	(105,291,220)	-54.7%
Expenditures by Type							
Operating	41,518,799	42,762,626	47,020,403	46,114,594	50,622,850	3,602,447	7.7%
Internal Service	2,091,781	2,010,132	5,886,401	5,694,238	6,178,500	292,099	5.0%
Debt Service	3,584,921	4,387,915	12,019,092	6,876,136	9,017,480	(3,001,612)	-25.0%
Special Projects	1,288,761	714,462	3,960,104	2,207,081	3,238,000	(722,104)	-18.2%
Capital Projects	12,695,833	33,118,927	43,189,200	32,776,347	68,830,200	25,641,000	59.4%
Total Expenditures	61,180,095	82,994,062	112,075,200	93,668,396	137,887,030	25,811,830	23.0%
Revenues Over (under) Expenditures	\$ 54,791,135	\$ (8,897,144)	\$ 80,413,520	\$ 101,677,218	\$ (50,689,530)	\$ (131,103,050)	-163.0%

EXPENDITURES BY OPERATING GROUP							
Board of Directors	\$ 141,278	\$ 141,163	\$ 187,043	\$ 171,793	\$ 189,942	\$ 2,899	1.5%
General Manager	919,583	991,836	1,194,988	1,352,101	1,522,281	\$ 327,293	27.4%
Business Services***	9,910,103	10,163,040	21,905,486	16,697,003	18,662,225	\$ (3,243,261)	-14.8%
Collection Services	7,233,990	7,643,479	7,835,953	8,013,733	8,910,580	\$ 1,074,627	13.7%
Technical Services	6,577,565	6,771,336	7,208,954	7,206,590	7,361,274	\$ 152,320	2.1%
Treatment & Disposal Services	13,020,113	13,937,436	15,921,122	15,263,508	17,837,232	\$ 1,916,110	12.0%
Fabrication, Maint & Construction	9,392,869	9,512,383	10,672,350	9,980,240	11,335,296	\$ 662,946	6.2%
Capital Projects **	12,695,833	33,118,927	43,189,200	32,776,347	68,830,200	\$ 25,641,000	59.4%
Special Projects **	1,288,761	714,462	3,960,104	2,207,081	3,238,000	\$ (722,104)	-18.2%
Total by Operating Group	\$ 61,180,095	\$ 82,994,062	\$ 112,075,200	\$ 93,668,396	\$ 137,887,030	\$ 25,811,830	23.0%

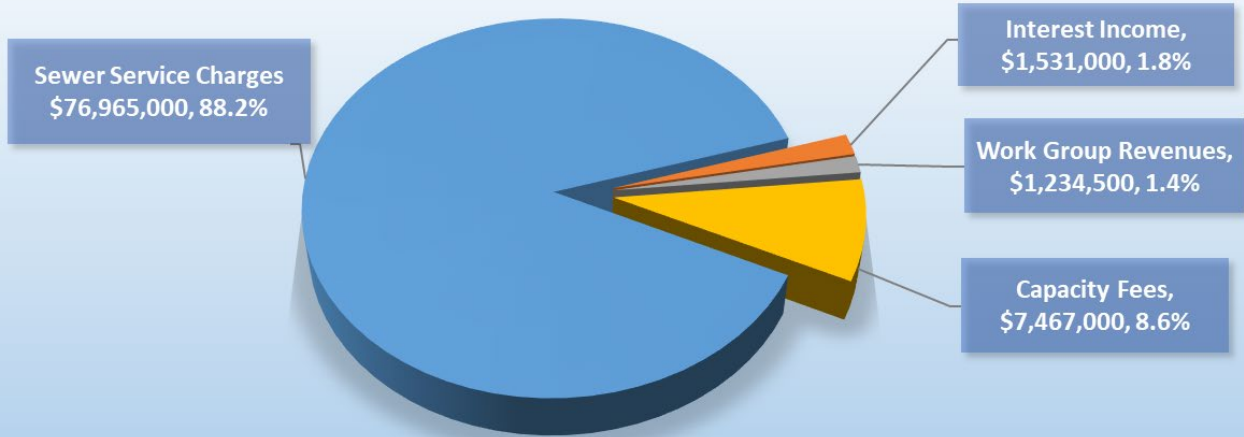
* Actual numbers based on modified accrual basis to reflect budget accounting.

** Capital Projects and Special Projects are managed by multiple departments on a collaborative basis.

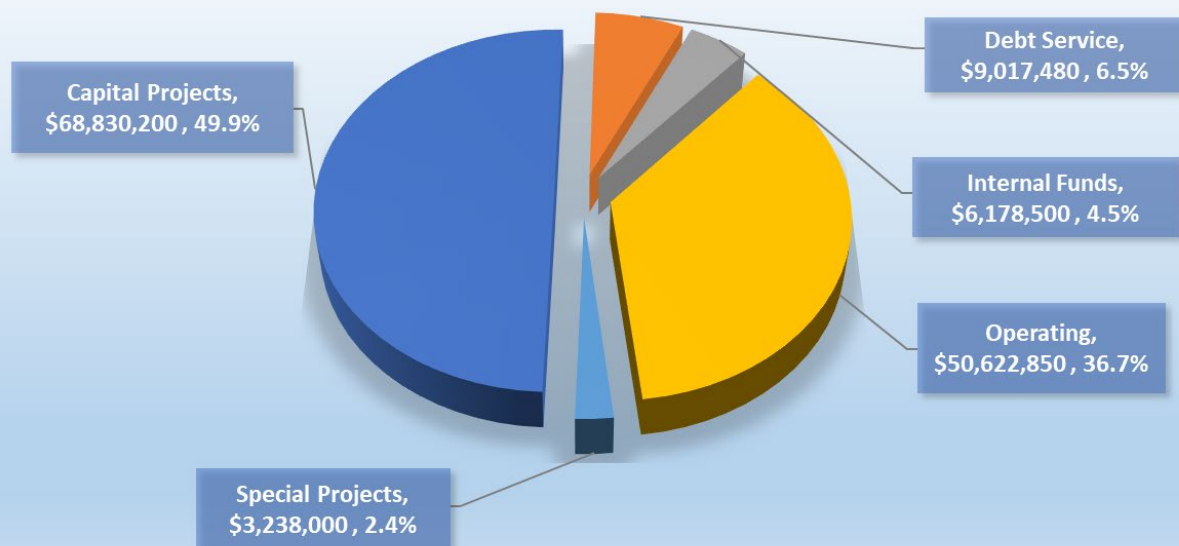
*** Business Services handles debt payments and pension management.

District Wide Revenue & Expenditures

Total Revenues \$87,197,500



Total Expenditures \$137,887,030



Combined Budget by Fund Sewer Service & Capacity Funds

	Sewer Service Fund	Capacity Fund	Total
Revenues			
Sewer Service Charge	\$ 76,965,000	\$ -	\$ 76,965,000
Capacity Fees	-	7,467,000	7,467,000
Work Group Revenues	1,234,500	-	1,234,500
Interest	564,000	967,000	1,531,000
Other Revenues	-	-	-
Net Loan Proceeds	-	-	-
Total Revenues	78,763,500	8,434,000	87,197,500
Expenditures			
Operating	50,622,850	-	50,622,850
Internal Funds	6,178,500	-	6,178,500
Debt Service	4,871,790	4,145,690	9,017,480
Special Projects	3,238,000	-	3,238,000
Capital Projects	53,206,200	15,624,000	68,830,200
Total Expenditures	118,117,340	19,769,690	137,887,030
Revenues Over (less than) Expenditures	\$ (39,353,840)	\$ (11,335,690)	\$ (50,689,530)
EXPENDITURES BY OPERATING GROUP			
Board of Directors	\$ 189,942	\$ -	\$ 189,942
General Manager	1,522,281	-	1,522,281
Business Services**	14,516,535	4,145,690	18,662,225
Collection Services	8,910,580	-	8,910,580
Technical Services	7,361,274	-	7,361,274
Treatment & Disposal Services	17,837,232	-	17,837,232
Fabrication, Maint & Construction	11,335,296	-	11,335,296
Capital Projects *	53,206,200	15,624,000	68,830,200
Special Projects *	3,238,000	-	3,238,000
Total by Operating Group	\$ 118,117,340	\$ 19,769,690	\$ 137,887,030

* Capital Projects and Special Projects are managed by multiple departments on a collaborative basis.

** Business Services manages all debt payments for the District.

REVENUES

	Actual * FY 19/20	Actual * FY 20/21	Budget FY 21/22	Projected FY 21/22	Adopted Budget FY 22/23	Variance to 21/22 Budget	% Change
Revenues							
Sewer Service Charge	\$ 60,216,148	\$ 62,142,806	\$ 74,716,000	\$ 74,110,922	\$ 76,965,000	\$ 2,249,000	3.0%
Capacity Fees	14,179,464	9,358,209	4,949,820	7,213,586	7,467,000	2,517,180	50.9%
Work Group Revenues	1,285,438	1,315,019	1,260,900	1,227,700	1,234,500	(26,400)	-2.1%
Interest	3,115,507	1,263,164	1,512,000	1,185,000	1,531,000	19,000	1.3%
Other Revenues	174,673	17,720	50,000	1,608,406	-	(50,000)	-100.0%
Net Loan Proceeds	37,000,000	-	110,000,000	110,000,000	-	(110,000,000)	-100.0%
Total Revenues	\$ 115,971,230	\$ 74,096,918	\$ 192,488,720	\$ 195,345,614	\$ 87,197,500	\$ (105,291,220)	-54.7%

* Actual numbers based on modified accrual basis to reflect budget accounting.

Sewer Service Charges - The principal revenue source for the Sewer Service Fund is the annual Sewer Service Charges (SSC), which are projected to increase over the prior year budget by \$2,249,000 or 3.0%. FY 2022, SSC revenues included \$4.1 million of deferred revenue from FY 2021. Absent the deferred revenue, the increase year over year would be \$6,329,283 or 8.9%. Single Family Dwelling (SFD) rates will increase from \$490.93 in FY 2022 to \$530.21 in FY 2023. Similarly, the annual Multi-family Dwelling rate will increase from \$432.63 in FY 2022 to \$467.24 in FY 2023. Residential rates account for approximately 77% of total sewer service charge revenues. For non-residential customers, rates are calculated annually using flow based on water usage and sewage strength.

The District collects 97% of the sewer service charge revenue on the Teeter plan through the Alameda County property tax bill. As a result, there has been no substantive impact to revenue collection for the District due to Covid-19.

Capacity Fees - The revenue source for the Capacity Fund is Capacity Fees, which are expected to increase by \$2,517,180 or 50.9% from the prior year budget. These revenues vary depending on development in the service area. These fees are collected in accordance with the provisions of California Assembly Bill (AB) 1600 and are intended to mitigate the impacts of new development. In the case of the District, these fees are collected from new developments as a requirement of connecting to the sewer system. As such, they can only be used for capital projects that preserve or increase the system's capacity.

Work Group Revenues - These revenues consist of field inspection fees, plan check fees, permits, external work orders, and services provided to the City of Fremont's Urban Runoff program. Because these items tend to vary based on external demands, anticipated revenues are typically estimated in a conservative manner. For FY 2023 these revenues are expected to have a small decrease of \$26,400 or 2.1% compared to the prior year budget.

Interest Revenues – Investment earnings are expected to increase by \$19,000 or 1.3% to the prior year budget. This slight increase reflects the ongoing sluggish investment environment.

EXPENDITURES

ALL FUNDS SUMMARY							
	Actual * FY 19/20	Actual * FY 20/21	Budget FY 21/22	Projected FY 21/22	Adopted Budget FY 22/23	Variance to 21/22 Budget	% Change
Expenditures by Type							
Operating	\$ 41,518,799	\$ 42,762,626	\$ 47,020,403	\$ 46,114,594	\$ 50,622,850	\$ 3,602,447	7.7%
Internal Service	2,091,781	2,010,132	5,886,401	5,694,238	6,178,500	292,099	5.0%
Debt Service	3,584,921	4,387,915	12,019,092	6,876,136	9,017,480	(3,001,612)	-25.0%
Special Projects	1,288,761	714,462	3,960,104	2,207,081	3,238,000	(722,104)	-18.2%
Capital Projects	12,695,833	33,118,927	43,189,200	32,776,347	68,830,200	25,641,000	59.4%
Total Expenditures	61,180,095	82,994,062	112,075,200	93,668,396	137,887,030	25,811,830	23.0%
EXPENDITURES BY OPERATING GROUP							
Board of Directors	\$ 141,278	\$ 141,163	\$ 187,043	\$ 171,793	\$ 189,942	\$ 2,899	1.5%
General Manager	919,583	991,836	1,194,988	1,352,101	1,522,281	\$ 327,293	27.4%
Business Services***	9,910,103	10,163,040	21,905,486	16,697,003	18,662,225	\$ (3,243,261)	-14.8%
Collection Services	7,233,990	7,643,479	7,835,953	8,013,733	8,910,580	\$ 1,074,627	13.7%
Technical Services	6,577,565	6,771,336	7,208,954	7,206,590	7,361,274	\$ 152,320	2.1%
Treatment & Disposal Services	13,020,113	13,937,436	15,921,122	15,263,508	17,837,232	\$ 1,916,110	12.0%
Fabrication, Maint & Construction	9,392,869	9,512,383	10,672,350	9,980,240	11,335,296	\$ 662,946	6.2%
Capital Projects **	12,695,833	33,118,927	43,189,200	32,776,347	68,830,200	\$ 25,641,000	59.4%
Special Projects **	1,288,761	714,462	3,960,104	2,207,081	3,238,000	\$ (722,104)	-18.2%
Total by Operating Group	\$ 61,180,095	\$ 82,994,062	\$112,075,200	\$ 93,668,396	\$137,887,030	\$ 25,811,830	23.0%

* Actual numbers based on modified accrual basis to reflect budget accounting.

** Capital Projects and Special Projects are managed by multiple departments on a collaborative basis.

*** Business Services handles debt payments and pension management.

Overall, District expenditures are expected to increase by \$25.8 million or 23.0%. The following pages discuss the significant change in expenditures for FY 2023, primarily due to increases in capital spending.

Operating Expenses							
	Actual FY 19/20	Actual FY 20/21	Budget FY 21/22	Projected FY 21/22	Adopted Budget FY 22/23	Variance to 21/22 Budget	% Change
Salaries & Benefits							
Salaries	\$ 19,019,548	\$ 20,223,882	\$ 20,024,866	\$ 20,235,857	\$ 20,895,024	\$ 870,158	4.3%
Pension	5,025,687	5,679,202	6,973,738	6,980,521	7,477,754	504,016	7.2%
Health Care Benefits	2,969,243	3,127,675	3,919,896	3,919,896	4,091,352	171,456	4.4%
Workers Compensation	395,340	377,256	360,417	360,417	417,708	57,291	15.9%
Training	174,798	64,292	340,450	132,200	317,350	(23,100)	-6.8%
Other	488,684	494,385	599,962	572,210	637,384	37,422	6.2%
Subtotal Salaries and Benefits	\$ 28,073,300	\$ 29,966,692	\$ 32,219,329	\$ 32,201,101	\$ 33,836,572	\$ 1,617,243	5.0%
Utilities	2,138,842	2,515,024	2,486,050	2,380,150	2,656,950	170,900	6.9%
Biosolids	910,169	1,055,800	1,496,000	1,305,000	1,450,000	(46,000)	-3.1%
Supplies	2,256,859	1,710,078	2,206,940	2,003,020	2,314,610	107,670	4.9%
Chemicals	2,582,245	2,483,194	2,795,252	2,706,504	4,011,360	1,216,108	43.5%
Repair & Maintenance	3,397,476	3,490,397	3,689,612	3,591,998	3,830,498	140,886	3.8%
Other	2,159,908	1,541,441	2,127,220	1,926,821	2,522,860	395,640	18.6%
Subtotal Other Operating	13,445,499	12,795,934	14,801,074	13,913,493	16,786,278	1,985,204	13.4%
Total Operating Expenditures	\$ 41,518,799	\$ 42,762,626	\$ 47,020,403	\$ 46,114,594	\$ 50,622,850	\$ 3,602,447	7.7%

Salaries and Benefits

District wide, personnel expenses are budgeted to increase \$1,617,243 or 5.0% over the prior year budget. The major items are discussed below:

- Salaries are budgeted to increase \$870,158 or 4.3%. The increase results from, prior year wage agreements, classified scheduled step increases, and one full time limited term position to support ongoing impacts from the ETSU project.
- Pension expenses are budgeted to increase of \$504,016 or 7.2% to the prior year budget based upon rates provided by CalPERS. The District prepays the annual Unfunded Liability Payment in July of each year, rather than paying in 12 monthly installments, generating a cost savings of \$160,000.
- Health Care Benefit costs will increase by \$171,456 or 4.4% over the prior year budget based on premium information provided by the District's health care provider.
- Workers Compensation costs will increase \$57,291 or 15.9%. The Districts experience modification (x-mod) factor increased from .82 to .83. Significant efforts have been undertaken by the District to not only maintain, but to improve safety awareness. This increase is reflective of the current state of the insurance markets.
- Training will decrease by \$23,100 or 6.8% largely due to the lingering impacts of Covid-19 on travel and as well as an emphasis on remote access learning.

- Other salary and benefits costs will increase by \$37,422 or 6.2% to the prior year budget. Other salary and benefit costs consist of Medicare and unemployment taxes, membership fees and certain safety program expenditures.

Other Operating Expenditures

Other Operating expenses are budgeted, in total, to increase \$1,985,204 to the prior year budget. The major items are discussed below:

- Utilities are increasing \$170,900 or 6.9%. PG&E's recent revisions to their rate structure, specifically time of use, is anticipated to have a negative effect on the Districts energy costs.
- Biosolids disposal is decreasing \$46,000 or 3.1%. In 2021, the District conducted an RFP for biosolids hauling resulting in an 18 month contract with 3 one year extensions.
- Supplies are increasing \$107,670 or 4.9%. Costs of supplies and operating parts have been impacted by recent inflationary pressures, resulting in increases in most categories across the District.
- Chemicals are budgeted to increase \$1,216,108 or 43.5%. The main increases are for Hydrogen Peroxide, Hypochlorite and Polymers. These chemicals are used in the treatment of plant flows and for odor controls. The shutdown of one of the two regional manufactures of Hypochlorite has had a significant impact on product costs.
- Repair and Maintenance costs are increasing by \$140,886 or 3.8% to FY 2022. This account varies year over year depending on the anticipated need of plant and equipment maintenance .
- Other expenditures, which consists of rents, professional fees, permits, insurance costs and small asset purchases are budgeted to increase \$395,640 or 18.6% in the aggregate. A detailed analysis shows increases in insurance, contractor services and software maintenance with reductions in certain professional fees and consulting costs.

INTERNAL FUNDS							
Fund Description	Actual FY 19/20	Actual FY 20/21	Budget FY 21/22	Projected FY 21/22	Adopted Budget FY 22/23	Variance to 21/22 Budget	% Change
Other Post Employment Benefits - Fund 40	\$ 1,392,371	\$ 1,201,193	\$ 1,421,401	\$ 1,421,401	1,400,000	\$ (21,401)	-1.5%
115 Pension Trust - Fund 45	-	-	3,000,000	3,000,000	3,000,000	-	0.0%
Information Systems Replacement - Fund 60	412,483	502,358	940,000	802,000	1,207,500	267,500	28.5%
Vehicles & Equip Replacement - Fund 50	42,258	144,181	125,000	160,684	171,000	46,000	36.8%
Plant and Pump Station Replacement - Fund	244,669	162,400	400,000	310,153	400,000	-	0.0%
Total	\$ 2,091,781	\$ 2,010,132	\$ 5,886,401	\$ 5,694,238	\$ 6,178,500	\$ 292,099	5.0%

Other Post Employment Benefits (OPEB) and Pension 115 Expenditures	
115 Pension Trust Contribution	\$ 3,000,000
115 OPEB Retiree Medical Trust Contribution	900,000
Retiree Reimbursement	500,000
Total	\$ 4,400,000

OPEB expenditures for the District are decreasing \$21,401 or 1.5% to the prior year. The total expenditure consists of two parts. The first is \$500,000 towards the Districts annual ongoing normal costs. The second is a planned \$900,000 contribution to the Districts 115 OPEB Trust. In 2021 the District adopted Pension and OPEB Policy 2095, which in part, sets a goal of maintaining the funding percentage of the plan between 90% and 100%. These additional funds will work toward achieving that policy goal.

Fund 45, 115 Pension Trust, was established in FY 2022 to facilitate the policy discussed in the paragraph above. Similar to OPEB, the long term goal is to increase the funding percentage of the District pension plan. Annually, the Board determines an amount to contribute into a qualified 115 Trust. This Trust accumulates funds, along with the related investment income, to be used for paying future qualified pension expenses. The current budget anticipates a contribution of \$3 million to the Trust in FY 2023. This strategy is anticipated to save the District \$30 million dollars over the next 25 years in pension interest costs.

Renewal & Replacement - Vehicles and Equipment	
Vehicles	
(2) Pool Vehicles - Pick-up Trucks	\$ 146,000
Utility Cart for TPO	25,000
Equipment	
No equipment in FY23	-
Total Vehicles and Equipment	\$ 171,000

For FY 2023 the District is planning on purchasing two pickup trucks for \$146,000 that will be used within the service area. In addition, this budget line item includes \$25,000 for the purchase of an electric utility cart to be used on the plant property.

Renewal & Replacement - Information Systems	
Project/System	Amount
Small Equipment	\$ 398,500
GIS Improvements 1A - 4	166,000
Handheld Radios (Replacement of existing Radios, Qty. 70)	120,000
HMI Upgrades (SCADA Screen Upgrades)	100,000
NIST Project	100,000
Permit Tracking System Replacement	100,000
Performance Management Software	47,500
Agenda Management Software	40,000
Records Management	37,500
Environmental Compliance Management System/ERM	33,000
Control Login	20,000
SCADA Master Plan Standards	20,000
NeoGov Expansion	15,000
Single Source Login	10,000
Total	\$ 1,207,500

The schedule above details the budgeted expenditures for Information Systems. This list changes from year to year depending on the projects and equipment needs of the department.

Renewal & Replacement - Plant and Pump Station	
New Assets (Cogeneration Engine No. 2 heat recovery boiler, Pump Station rebuild kits for pumps, new grinders)	\$ 250,000
Unplanned Maintenance/EBDA Pump Station	150,000
Total	\$ 400,000

The schedule above details the budgeted expenditures for the Plant and Pump Stations. These expenditures are determined based on plant wide assessments conducted each year.

Debt	Status	FY Issued	Maturity	Payments FY Start	FY 22/23 Principal & Interest		
					Payment Operating	Payment Capacity	Total Payment
2020A Revenue Bonds	Issued	19/20	2050	19/20	\$ 1,933,586	\$ 2,563,580	\$ 4,497,166
2021A Revenue Bonds	Issued	21/22	2051	21/22	2,938,204	1,582,110	4,520,314
					\$ 4,871,790	\$ 4,145,690	\$ 9,017,480

Water Infrastructure Finance and Innovation Act (WIFIA) Loan – In the fall of 2021 the District closed on a \$249 million dollar WIFIA loan to fund a portion of the ETSU project. The District will have eight

years to fully draw down the loan at which time the principal and any capitalized interest will begin repayment.

State Revolving Fund (SRF) Loan – During FY 2022 the District was approved for an SRF loan in the amount of \$33.5 million to fund the Standby Power Generation System Upgrade Project. Construction is anticipated to begin in late FY 2022 with repayment beginning upon completion in FY 2025.

SPECIAL PROJECT EXPENDITURES					
DESCRIPTION	Adopted Budget FY22	Estimated Actual FY22	Estimated Carryover	New \$ (Provision)	Adopted Budget FY23
<i>Administrative & Regulatory</i>					
Anticipated Biosolids Coalition Membership Dues	\$ 25,000	\$ 25,000	\$ -	\$ 17,000	\$ 17,000
Anticipated Election Costs	940,104	940,104	-	-	-
GIS JPA	30,000	30,000	-	30,000	30,000
Property Acquisition	1,500,000	-	1,500,000	-	1,500,000
Public Information Program	65,000	65,000	-	65,000	65,000
Public Outreach Programs	125,000	75,000	50,000	75,000	125,000
Regional Purified Water Pilot Program Outreach	-	-	-	20,000	20,000
<i>Subtotal Administrative & Regulatory</i>	\$ 2,685,104	\$ 1,135,104	\$ 1,550,000	\$ 207,000	\$ 1,757,000
<i>Studies & Other</i>					
Alvarado Basin Capacity and Condition Assessment	\$ -	\$ -	\$ -	\$ 55,000	\$ 55,000
Alvarado Sub-Surface Investigation (Plant Groundwater Monitoring)	10,000	9,208	792	9,208	10,000
CIP Front End Specs Update	5,000	-	-	-	-
Cogen Replacement and Ventilation Study	125,000	87,000	15,000	-	15,000
Control Box No. 1 Grit Removal Evaluation	-	-	-	150,000	150,000
Digester 8 Feasibility Study	100,000	52,750	47,250	17,750	65,000
Digester Efficiency Evaluation (Heat Loop and Gas Lance)	-	-	-	350,000	350,000
Energy Resiliency Study	100,000	80,000	20,000	185,000	205,000
Fiscal Model Update (Moved to BS Ops Budget)	30,000	15,000	-	-	-
Forcemain Condition Assessment	5,000	35,000	-	10,000	10,000
Forcemain Geotech Investigation at Alameda Creek	30,000	174,294	-	30,000	30,000
Headworks Degritting	200,000	107,000	90,000	-	90,000
Irvington Basin MP Update	80,000	106,725	-	-	-
Local Limits Study	70,000	55,000	15,000	50,000	65,000
Odor Control Alternatives Study	-	-	-	10,000	10,000
Odor Control Pilot Study	20,000	20,000	-	-	-
Project Cost Estimate Evaluation	-	-	-	150,000	150,000
Pump Stations Asset Condition Assessment	250,000	175,000	75,000	-	75,000
Sea Level Rise Study Update	150,000	65,000	85,000	15,000	100,000
Solids Building Potable Water Conversion	-	-	-	-	70,000
Thermal Dryer Feasibility Study	100,000	90,000	10,000	21,000	31,000
<i>Subtotal Studies & Other</i>	\$ 1,275,000	\$ 1,071,977	\$ 358,042	\$ 1,052,958	\$ 1,481,000
Total Special Projects	\$ 3,960,104	\$ 2,207,081	\$ 1,908,042	\$ 1,259,958	\$ 3,238,000

The special projects fund accounts for expenditures that are outside the year over year operating costs of the District and also do not meet the definition of a capital project. Many of the items are assessments of plant and system conditions or feasibility studies for future capital projects. A discussion of some of the major items follows:

Property Acquisition - Each year the District sets aside funds for property acquisition should one or more properties of interest become available. The primary purpose of property acquisition is for future plant or pump station expansion.

Control Box No. 1 Grit Removal Evaluation - This study will evaluate technologies and modifications for Control Box No. 1 to facilitate a more efficient way to remove grit that is deposited inside the control box as the wastewater flows from the headworks process to the primary clarifiers.

Digester Efficiency Evaluation (Heat Loop and Gas Lance) - This study will assess the existing primary digester heat loop system and evaluate improvements to the system to increase its reliability in providing heat to the primary digestion process. The study will also evaluate the implementation of a gas lance sludge mixing system, incorporated in Primary Digester No. 7, at Primary Digester Nos. 4, 5, and 6, and prepare cost estimates to modify the structural, mechanical, electrical, and instrumentation systems.

Energy Resiliency Study - This study will evaluate the feasibility of different energy technologies (solar, batteries, and wind turbines) at the Plant, pump stations, lift stations, and other District parcels located in the service area.

Project Cost Estimate Evaluation – This study will update budgets for the projects identified in the 20-year Capital Improvement Program.

Sea Level Study Update - This study will evaluate the current sea level rise projections and the effect the projections will have on the District's facilities. The study will recommend measures for the District to mitigate the impact.

Annual Contract Purchases of Supplies, Services and Projects Renewal/Replacement Over \$100,000 for Fiscal Year 22/23	
	<i>Estimated Expenditure</i>
Supplies:	
Sodium Hypochlorite, 1-Year	\$ 1,487,000
Polymer, Emulsion, 2-Year Contract with 3 Optional 1-Year Renewals	730,000
Hydrogen Peroxide, 1-Year	685,000
Ferrous Chloride, 1-Year	580,000
Polymer, Mannich, 2-Year Contract with 3 Optional 1-Year Renewals	142,860
Total Supplies	\$ 3,624,860
Services:	
CalPERS Retirement	\$ 7,407,754
Series 2021A - Annual Debt Service on Bonds	4,520,314
Series 2020A - Annual Debt Service on Bonds	4,497,166
CalPERS Medical	4,112,430
115 Pension Trust Contribution	3,000,000
PG&E - Alvarado Site (\$1,890,000), Newark P.S. (\$255,000) and Irvington P.S. (\$100,000)	2,245,000
EBDA	1,721,062
Biosolids Contract	1,450,000
115 OPEB Retiree Medical Trust Contribution	900,000
Insurance (Property & Contents, Fleet, General Liability, Bonding)	536,000
Primary Digester Cleaning	250,000
Gas Media, 2-Year Contract with 3 Optional 1-Year Renewals	180,000
DGS Natural Gas Service, PG&E Billed Through DGS	170,000
Interim Customer Service Coach (Hazen & Sawyer)	158,340
Total Services	\$ 31,148,066
Information Systems:	
Handheld Radios	\$ 120,000
HMI Upgrades (SCADA Screen Upgrades)	100,000
NIST Projects	100,000
Permit Tracking System (PTS) Replacement	100,000
Total Information Systems	\$ 420,000

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FUND BALANCE



Pumps and Piping for Digester 7

Reserve/Allocation Balances		
Operating Cash Flow	\$	25,311,425
Structural Renewal & Replacement		60,924,000
Emergency		8,000,000
Short Term Liquidity		5,000,000
Parity Debt		2,887,200
Risk Management		1,000,000
Industrial Customer Stabilization		1,400,000
Unspent Debt Issuance		31,124,704
Total Restricted/Allocated Balances	\$	135,647,329

Anticipated reserves balances at 06/30/23 listed above are discussed below:

Operating Cash Flow – Sewer Service Charge revenues are collected by the Alameda County Tax Collector’s Office and remitted to the District in two major installments in December and April of each year. For the District to pay its ongoing expenditures throughout the year, it reserves between three and six months (25-50%) of gross operating expenditures at the start of each fiscal year.

Structural Renewal & Replacement – To maintain the ability to renew and replace infrastructure, this reserve is funded at the average annual renewal/replacement capital costs based on the 10-year CIP. This is a conservative approach.

Emergency – In order to help mitigate the financial impacts of an emergency or catastrophic event, the District has an Emergency Reserve. Reserves will increase by \$750,000 annually until reaching 25% of the operating budget.

Short-Term Liquidity – The District maintains a minimum amount of immediately available funds, to cover the rolling 6-month average monthly payroll, plus a rolling 6-month average of the monthly accounts payable, held in a local bank account, in cash deposits.

Parity Debt Reserve- This fund was recently established to cover debt covenants associated with the Series 2020A bond issuance.

Risk Management - The District is a member of and purchases liability insurance from the California Sanitation Risk Management Association (CSRMA). The deductible of \$500,000 reduces the amount of premiums charged to the District. To account for an event that is either not covered by insurance or under the deductible amount, the District reserves two times the annual deductible amount, based on claims history.

Industrial Customer Stabilization - The District has several Significant Industrial Users (SIUs). This reserve allows the District to implement appropriate responses and actions should one or more of these SIUs significantly scale back or cease operations unexpectedly, resulting in a rapid loss of revenue to the District.

Unspent Debt Issuance – These funds represent the unspent Series 2020A and 2021A bond issuance. They are maintained in a separate investment account and are being drawn down for specifically identified projects as they progress.

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CAPITAL IMPROVEMENT PLAN



Digester 7

Capital Improvement Plan

Capital improvements are construction or renovation activities that add value to the Districts fixed assets (pipelines, buildings, facilities, and equipment) or significantly extend their useful life. Each year, the District reviews its 20 year Capital Improvement Program (CIP) based on factors such as growth, regulatory requirements, planning documents, and existing asset management needs. The rehabilitation, replacement, improvement, and expansion of the District's facilities continue to be the key drivers for the adopted Fiscal Year 2023 CIP. The District funds an extensive CIP plan that is designed to preserve, maintain, and enhance assets, meet regulatory requirements, accommodate the community's needs, and protect public health and the environment.

In the next 12 to 24 months the District expects to have over 45 individual capital projects underway totaling in excess of \$570 million dollars. The following pages provide a description of those projects followed by a breakout summary of the CIP projects for the next five years. The appendix contains a detailed summary of the entire 20 year CIP budget.

The following are some of the major design projects that are currently underway:

- WAS Thickeners
- Field Operations Building (Space Needs Assessment)
- ETSU Phase 1B and 1C
- Switchboard 3 and Motor Control Center 25
- Sodium Hypochlorite Loop Improvements
- Digester 6 Condition Assessment

The following represent some of the significant projects that will be under construction:

- ETSU Phase 1A – Aeration Basins
- ETSU Phase 1A - Campus
- Newark and Irvington PS Chemical Improvements
- Alvarado Influent PS Project
- Irvington Basin RCP Sewer Rehab
- Standby Power Generation System Upgrade
- Digester 7
- Digester 6 Cleaning

The balance of this section of the budget provides a summary of the 20 year CIP budget. Documents include the 20 year forecast summary of CIP projects followed by a brief description of each project.

UNION SANITARY DISTRICT CIP FISCAL YEAR 23 to FY 42 - 20 YEAR FORECAST SUMMARY (in millions)														
Project Name	% Fund 80	% Fund 90	Rank	Total Project Cost	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28 to FY 32	FY 33 to FY 37	FY 38 to FY 42	Total
Admin Facilities														
Additional CS (Vehicle) Storage	100%	0%	3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ 250
Cathodic Protection Improvements	100%	0%	2	760	738	22	500	-	300	-	1,027	804	1,420	4,073
ETSU - 1A - Campus Building	100%	0%	1	94,061	4,790	17,000	52,671	19,600	-	-	-	-	-	89,271
Field Ops Bldg. Sesmic Upgrade and Leak Repairs	100%	0%	1	5,550	-	300	340	3,437	1,473	-	-	-	-	5,550
FMC Storage	100%	0%	3	-	-	-	300	-	-	-	-	-	-	300
Plant Paving	100%	0%	3	-	-	-	-	-	-	-	1,150	400	600	2,150
Radio Repeater Antenna Replacement	100%	0%	2	-	-	-	-	-	-	-	150	-	-	150
Solar Panels/Inverters Replacement at Alvarado	50%	50%	3	-	-	-	-	-	-	-	-	370	-	370
Solar Panels/Inverters Replacement at Carport	50%	50%	2	100	-	-	-	100	-	-	670	-	278	1,048
Solar Panels/Inverters Replacement at Irvington	50%	50%	2	300	-	300	-	-	-	-	1,832	-	-	2,132
				100,771	5,528	17,622	53,811	23,137	1,773	-	5,079	1,574	2,298	105,294
Collection System														
Cast Iron/Pipe Lining	100%	0%	2	-	-	-	-	570	-	607	1,340	2,367	1,854	6,738
Central Avenue Sanitary Sewer Relocation	100%	0%	1	1,400	-	100	1,300	-	-	-	-	-	-	1,400
FY 21 Cast Iron/Piping Lining	100%	0%	2	335	318	17	-	-	-	-	-	-	-	17
FY 23 Cast Iron/Piping Lining	100%	0%	2	530	-	530	-	-	-	-	-	-	-	530
Gravity Sewer Rehab/Replacement	100%	0%	2	796	766	30	1,708	-	1,823	-	6,235	4,885	8,626	23,307
RCP Sewer Rehab (Alvarado Basin)	100%	0%	1	-	-	-	-	200	2,200	2,500	-	-	-	4,900
RCP Sewer Rehab (Irvington Basin)	100%	0%	1	6,025	825	5,200	-	-	-	-	5,000	-	-	10,200
RCP Sewer Rehab (Newark Basin)	100%	0%	1	-	-	-	-	-	-	250	4,750	-	-	5,000
				9,086	1,909	5,877	3,008	770	4,023	3,357	17,325	7,252	10,480	52,092
Transport System														
Alameda Creek Crossing Lift Station	50%	50%	2	-	-	-	-	-	-	-	-	-	21,866	21,866
Cherry St. PS	0%	100%	1	543	105	320	118	-	-	-	-	-	-	438
Equalization Storage @ Newark	0%	100%	2	-	-	-	-	-	-	-	-	12,473	21,951	34,424
Forcemain Corrosion Repairs - Phase 3	100%	0%	1	1,344	144	1,200	-	-	-	-	-	-	-	1,200
Forcemain Corrosion Repairs - Phase 4	100%	0%	1	1,400	-	100	1,400	-	-	-	-	-	-	1,500
Forcemain Rehabilitation	100%	0%	3	-	-	-	-	-	-	-	-	-	50,000	50,000
Irvington PS Pumps and VFDs	50%	50%	2	112	12	100	-	-	2,294	12,316	5,278	-	-	19,988
Newark and Irvington PS Chemical System Improve	45%	55%	2	9,738	738	1,500	5,000	2,500	-	-	-	-	-	9,000
Newark PS Pumps and VFDs	50%	50%	2	-	-	-	-	-	-	-	25,152	-	-	25,152
Pump Station Asset Condition Assessment R&R	100%	0%	3	-	-	-	-	3,849	929	211	4,549	11,258	765	21,561
Sanctuary West Pump Station	0%	100%	2	-	-	-	-	-	1,500	1,500	-	-	-	3,000
Transport System Misc. Projects	100%	0%	3	-	-	-	-	-	250	250	1,250	1,250	1,250	4,250
				13,137	999	3,220	6,518	6,349	4,973	14,277	36,229	24,981	95,832	192,379
Treatment Plant														
Aeration Blower 11 and East Blower Bldg Improve	0%	100%	2	2,270	2,155	115	-	-	-	-	-	-	-	115
Alvarado Influent PS Improvements	50%	50%	2	11,265	10,786	480	-	-	-	-	-	-	-	480
Alvarado Influent Valve Box Gate Valves 1-2	100%	0%	2	-	-	-	50	500	-	-	-	-	-	550
Centrifuge Building Improvements	50%	50%	2	1,626	1,606	20	-	-	-	-	-	-	-	20
Centrifuge Replacement	50%	50%	2	-	-	-	-	-	1,166	2,650	15,512	-	-	19,328
Centrifuge System Equipment Replacement	100%	0%	2	-	-	-	-	-	927	1,263	12,138	-	-	14,328
Cogen Engine No. 1 60K Block Replacement	50%	50%	1	-	-	-	-	1,050	-	-	-	1,250	1,500	3,800
Cogen Engine No. 2 60K Block Replacement	50%	50%	1	-	-	-	1,000	-	-	-	1,150	-	1,450	3,600
Cogen Retrofit	50%	50%	2	-	-	-	-	-	-	-	3,002	-	-	3,002
Control Box No. 1 Improvements	100%	0%	2	-	-	-	-	-	-	622	6,321	-	-	6,943
Degritter Building Roof (Seismic) Replacement	100%	0%	2	-	-	-	-	-	-	-	5,443	-	-	5,443

UNION SANITARY DISTRICT CIP FISCAL YEAR 23 to FY 42 - 20 YEAR FORECAST SUMMARY (in millions)														
Project Name	% Fund 80	% Fund 90	Rank	Total Project Cost	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28 to FY 32	FY 33 to FY 37	FY 38 to FY 42	Total
Degritting at Headworks and Improvements	50%	50%	2	-	-	-	-	-	-	1,896	15,512	-	-	17,408
Diffuser Replacement	100%	0%	3	-	-	-	-	-	-	-	-	2,092	-	2,092
Digester Additional Capacity	0%	0%	3	-	-	-	-	-	-	-	-	-	-	-
Digester No. 1 Insp & Rehab	100%	0%	2	-	-	-	-	-	358	1,998	1,332	-	6,724	10,412
Digester No. 2 Insp & Rehab	100%	0%	1	-	-	-	-	-	-	-	-	6,106	-	6,106
Digester No. 3 Insp & Rehab	100%	0%	3	-	-	-	-	-	-	-	522	5,017	-	5,539
Digester No. 4 Insp & Rehab	100%	0%	3	-	-	-	-	-	430	2,398	1,599	-	7,852	12,279
Digester No. 5 Insp & Rehab	100%	0%	3	-	-	-	-	-	-	-	5,025	-	3,739	8,764
Digester No. 6 Insp & Rehab	100%	0%	3	7,050	-	479	2,278	4,571	-	-	1,005	8,218	-	16,551
Digester No. 7	0%	100%	1	28,643	28,443	200	-	-	-	-	-	-	-	200
Digester No. 7 Insp & Rehab	100%	0%	3	-	-	-	-	-	-	-	-	14,232	-	14,232
Emergency Outfall Outlet Improvements	50%	50%	1	2,511	2,452	60	-	-	-	-	-	-	-	60
ETSU - 1A - Aeration Basin Modifications	60%	40%	1	77,402	11,608	9,300	18,600	19,100	18,794	-	-	-	-	65,794
ETSU - 1A - Aeration Basin No. 8	40%	60%	1	26,683	1,823	9,200	12,200	3,460	-	-	-	-	-	24,860
ETSU - 1A - Aeration Internal Lift Pumps	60%	40%	1	9,819	447	3,700	3,200	2,472	-	-	-	-	-	9,372
ETSU - 1A - Blower 7-10 Replacement	60%	40%	1	20,068	1,376	7,100	6,368	4,100	1,124	-	-	-	-	18,692
ETSU - 1A - Plant 12kV Switchgear (SWGR-SE)	100%	0%	1	5,458	470	3,100	1,888	-	-	-	-	-	-	4,988
ETSU - 1A - Site Drainage Improvements	50%	50%	1	8,858	-	1,000	4,658	3,200	-	-	-	-	-	8,858
ETSU - 1B - Effluent Facilities	60%	40%	1	48,239	1,115	1,000	4,800	14,200	16,100	9,862	1,162	-	-	47,124
ETSU - 1B - Secondary Clarifiers	60%	40%	1	149,795	2,080	2,000	12,500	44,800	51,000	32,577	4,838	-	-	147,715
ETSU - 1B - Switchboard 4 Replacement	60%	40%	1	1,990	-	150	450	1,390	-	-	-	-	-	1,990
ETSU - 1C - Plant Equalization Storage	25%	75%	1	39,618	-	-	-	-	1,200	1,800	36,618	-	-	39,618
ETSU - 2 - Nutrient Removal (Level 2 Year-round)	50%	50%	3	-	-	-	-	-	-	-	-	-	270,668	270,668
Flares Replacement	100%	0%	2	-	-	-	706	4,083	1,750	-	-	-	-	6,539
Headworks Gates	100%	0%	2	-	-	-	-	-	-	-	4,202	-	-	4,202
MCC Replacement	100%	0%	2	-	-	-	-	-	-	-	541	-	-	541
Miscellaneous Improvements	100%	0%	2	1,900	170	650	1,080	-	-	-	-	-	-	1,730
Odor Scrubber System Improvements	100%	0%	2	-	-	-	-	631	1,295	5,686	10,875	26,326	7,125	51,938
Plant 1 and 2 Water System Improvements	100%	0%	2	-	-	-	-	-	105	1,069	-	-	-	1,174
Plant 12kV Switchgear	100%	0%	2	-	-	-	-	1,068	4,722	4,722	-	-	-	10,512
Plant 5kV Switchgear	100%	0%	2	-	-	-	379	2,713	1,163	-	-	-	-	4,255
Plant Additional Power Source	50%	50%	3	-	-	-	-	-	-	-	-	500	9,500	10,000
Plant Asset Condition Assessment R&R	100%	0%	2	-	-	-	157	4,934	497	-	16,893	4,431	30,379	57,291
Plant Fiber Optic Network	50%	50%	2	1,400	-	200	1,200	-	-	-	2,200	1,400	-	5,000
Plant Mechanical and Electrical Projects	100%	0%	2	-	-	-	500	500	500	500	2,500	2,500	2,500	9,500
PLC Replacement	100%	0%	2	250	-	250	-	300	-	-	350	850	500	2,250
Primary Clarifier (1 - 4) Seismic Upgrade	100%	0%	1	-	-	-	-	753	4,315	1,849	-	-	-	6,917
Primary Clarifier Rehab (5-6)	75%	25%	2	-	-	-	-	1,695	8,005	8,229	5,144	-	-	23,073
Reclaimed Water	0%	0%	3	-	-	-	-	-	-	-	-	-	-	-
Reclaimed Water														-
Secondary Digester No. 1 Insp & Rehab	100%	0%	3	1,170	-	115	500	555	-	-	-	5,231	-	6,401
Secondary Digester No. 2 Insp & Rehab	100%	0%	3	-	-	-	-	-	367	3,413	-	542	5,039	9,361
Seismic Retrofit of Conc. Structures	100%	0%	2	-	-	-	300	-	300	-	900	600	900	3,000
Sodium Hypochlorite Loop Improvements	100%	0%	2	1,170	170	500	500	-	-	-	-	-	-	1,000
Standby Power Generation System Upgrade	100%	0%	1	27,754	3,381	8,490	14,883	1,000	-	-	-	-	-	24,373
Standby Power Generator No. 4	0%	100%	3	-	-	-	-	-	-	-	-	16,737	7,234	23,971
Switchboard 3 and MCC 25 Replacement	100%	0%	2	2,690	50	1,400	1,240	-	-	-	-	-	-	2,640
Thickeners 1 and 2 Rehabilitation	100%	0%	2	-	-	-	214	1,726	740	-	-	-	-	2,680

UNION SANITARY DISTRICT CIP FISCAL YEAR 23 to FY 42 - 20 YEAR FORECAST SUMMARY (in millions)														
Project Name	% Fund 80	% Fund 90	Rank	Total Project Cost	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28 to FY 32	FY 33 to FY 37	FY 38 to FY 42	Total
Thickeners 3 and 4 Rehabilitation	100%	0%	3	-	-	-	-	-	-	-	-	3,708	-	3,708
WAS Thickeners	100%	0%	1	22,442	1,312	250	250	8,250	8,250	4,130	-	-	-	21,130
Waste Recycling and Alternative Energy	0%	100%	3	-	-	-	-	-	-	-	10,500	-	-	10,500
				\$ 500,071	\$ 69,444	\$ 49,759	\$ 89,901	\$ 127,051	\$ 123,108	\$ 84,664	\$ 165,284	\$ 99,740	\$ 355,110	\$ 1,094,617
Total Administrative				\$ 100,771	\$ 5,528	\$ 17,622	\$ 53,811	\$ 23,137	\$ 1,773	\$ -	\$ 5,079	\$ 1,574	\$ 2,298	\$ 105,294
Total Collection System				9,086	1,909	5,877	3,008	770	4,023	3,357	17,325	7,252	10,480	52,092
Total Transport				13,137	999	3,220	6,518	6,349	4,973	14,277	36,229	24,981	95,832	192,379
Total Treatment Plant				500,071	69,444	49,759	89,901	127,051	123,108	84,664	165,284	99,740	355,110	1,094,617
Grand Total				\$ 623,065	\$ 77,880	\$ 76,478	\$ 153,238	\$ 157,307	\$ 133,877	\$ 102,298	\$ 223,917	\$ 133,547	\$ 463,720	\$ 1,444,382
Repair & Replacement (Fund 800) Total				\$ 404,518	\$ 31,599	\$ 59,118	\$ 121,254	\$ 116,832	\$ 92,938	\$ 71,984	\$ 147,114	\$ 102,577	\$ 281,904	\$ 993,721
Capacity (Fund 900) Totals				218,547	46,281	17,360	31,984	40,475	40,939	30,314	76,803	30,970	181,816	450,661
				\$ 623,065	\$ 77,880	\$ 76,478	\$ 153,238	\$ 157,307	\$ 133,877	\$ 102,298	\$ 223,917	\$ 133,547	\$ 463,720	\$ 1,444,382
Repair & Replacement (Fund 800) Total - 90% to FY 23 Budget						\$ 53,206								
Capacity (Fund 900) Totals - 90% to FY 23 Budget						15,624								
Total Balance to Budget						\$ 68,830								
Priority 1 Administrative				\$ 99,611	\$ 4,790	\$ 17,300	\$ 53,011	\$ 23,037	\$ 1,473	\$ -	\$ -	\$ -	\$ -	\$ 94,821
Priority 1 Collection System				7,425	825	5,300	1,300	200	2,200	2,750	9,750	-	-	21,500
Priority 1 Transport				3,287	249	1,620	1,518	-	-	-	-	-	-	3,138
Priority 1 Treatment & Disposal				469,280	54,507	45,550	80,797	103,775	100,783	50,218	43,768	7,356	2,950	435,197
Total Priority 1				579,603	60,371	69,770	136,626	127,012	104,456	52,968	53,518	7,356	2,950	554,656
Priority 2 Administrative				1,160	738	322	500	100	300	-	3,679	804	1,698	7,403
Priority 2 Collection System				1,661	1,084	577	1,708	570	1,823	607	7,575	7,252	10,480	30,592
Priority 2 Transport				9,850	750	1,600	5,000	2,500	3,794	13,816	30,430	12,473	43,817	113,430
Priority 2 Treatment & Disposal				22,571	14,937	3,615	6,326	18,150	21,528	28,635	102,865	36,107	48,128	265,354
Total Priority 2				35,242	17,509	6,114	13,534	21,320	27,445	43,058	144,549	56,636	104,123	416,779
Priority 3 Administrative				-	-	-	300	-	-	-	1,400	770	600	3,070
Priority 3 Collection System				-	-	-	-	-	-	-	-	-	-	-
Priority 3 Transport				-	-	-	-	3,849	1,179	461	5,799	12,508	52,015	75,811
Priority 3 Treatment & Disposal				8,220	-	594	2,778	5,126	797	5,811	18,651	56,277	304,032	394,066
Total Priority 3				8,220	-	594	3,078	8,975	1,976	6,272	25,850	69,555	356,647	472,947
Grand Total				\$ 623,065	\$ 77,880	\$ 76,478	\$ 153,238	\$ 157,307	\$ 133,877	\$ 102,298	\$ 223,917	\$ 133,547	\$ 463,720	\$ 1,444,382

CIP Projects Description

Project Name	Project Description
Additional CS (Vehicle) Storage	This project will provide additional vehicle storage for the Collection Services Work Group.
Cathodic Protection Improvements	The Cathodic Protection Improvements project will replace the existing cathodic protection systems at the Plant, pump stations, and force mains. The purpose of the cathodic protection systems is to prevent the corrosion of buried steel, ductile iron, and cast iron pipelines, fittings, and other structures. District staff surveys and tests all of the cathodic protection systems annually and will hire a consultant to determine if any of the systems need to be replaced.
ETSU - 1A - Campus Building	This project will replace the Operating & Administration, Control, and Facilities maintenance buildings with one combined campus building.
Field Ops Bldg. Seismic Upgrade and Leak Repairs	This project will include seismic retrofits and leak repairs to the Field Operations Building.
FMC Storage	This project will provide equipment and materials storage for the FMC Work Group.
Plant Paving	The Plant Paving project will repair and/or replace the asphalt pavement at the Plant. This project will be based on the condition of the existing asphalt pavement and in coordination with other construction projects. District staff can hire a consultant to conduct a condition assessment of the existing asphalt pavement every 5 to 10 years to determine the remaining useful life and recommend a repair/replacement schedule.
Radio Repeater Antenna Replacement	This project will replace the District's radio repeater antenna located on Mt. Allison in Fremont, CA.
Solar Panels/Inverters Replacement at Alvarado	This project will replace the solar panels and/or power inverters for the future photovoltaic system(s) (other than those at the Carport) that are yet to be constructed at the Plant. The schedule of replacement is based on a 20-year useful life for the solar panels and a 10-year useful life for the power inverters.
Solar Panels/Inverters Replacement at Carport	This project will replace the solar panels and/or power inverters of the Solar Carport System located at the Plant. The schedule of replacement is based on a 20-year useful life for the solar panels and a 10-year useful life for the power inverters.
Solar Panels/Inverters Replacement at Irvington	This project will replace the solar panels and power inverters for the photovoltaic system located at the Irvington Pump Station. The schedule of replacement is based on a 20-year useful life for the solar panels and a 10-year useful life for the power inverters.
Cast Iron/Pipe Lining	This project will install cured-in-place pipe (CIPP) inside existing aged cast iron sewer mains without trenching. District staff will review the CCTV inspection of the sewer mains and identify the mains that are candidates for CIPP rehabilitation. This includes budgets for multiple phases of work.
Central Avenue Sanitary Sewer Relocation	This project will relocate an existing sewer main on Central Avenue in the City of Newark to accommodate the City's plans to construct an overpass above the railroad crossing.
FY 21 Cast Iron/Piping Lining	This construction of the FY 21 Cast Iron/Piping Lining Project began in 2021. The contractor has completed the project's original scope. District staff issued a contract change order to the contractor to repair a sewer main that was not part of the project's original scope. Staff anticipates this work will be complete by summer 2022.

FY 23 Cast Iron/Piping Lining	The FY 23 Cast Iron/Piping Lining Project is the next project that will install cured-in-place pipe (CIPP) inside existing aged cast iron sewer mains. District staff will design the project in 2022 with construction anticipated to begin by early 2023.
Gravity Sewer Rehab/Replacement	This project will rehabilitate and/or replace existing deteriorated sewer mains by open cut trenching. District staff will review the CCTV inspection of the sewer mains and identify the mains that are candidates for rehabilitation/replacement by the open cut trenching method. This includes budgets for multiple phases of work. The FY 21 Gravity Sewer Rehabilitation/Replacement Project began in 2021. The contractor has completed the project's original scope. District staff anticipates closing out the project in late FY 22 and release retention in FY 23.
RCP Sewer Rehab (Alvarado Basin)	This project will rehabilitate aged sewer trunk mains located in the Alvarado Basin that are primarily reinforced concrete pipe (RCP) by the CIPP method. The project timing will correspond with the completion of the condition assessment phase of the drainage basin's master plan update.
RCP Sewer Rehab (Irvington Basin)	This project will rehabilitate aged sewer trunk mains located in the Irvington Basin that are primarily reinforced concrete pipe (RCP) by the CIPP method. District staff awarded the construction contract for the Irvington Basin Reinforced Concrete Pipe Rehabilitation Project in February 2022 with construction scheduled to be complete by early 2023.
RCP Sewer Rehab (Newark Basin)	This project will rehabilitate aged sewer trunk mains located in the Newark Basin that are primarily reinforced concrete pipe (RCP) by the CIPP method. The project timing will correspond with the completion of the condition assessment phase of the drainage basin's master plan update.
Alameda Creek Crossing Lift Station	This project will construct a new lift station south of the Alameda Creek (near Paseo Padre Parkway and Ardenwood Boulevard) to transport wastewater from south to north over the Alameda Creek crossing on Paseo Padre Parkway. The existing gravity sewer main is located under the creek bed. If further erosion exposes the main, USD may need to remove the main from the creek.
Cherry St PS	This project will include electrical and mechanical improvements to the Cherry Street Pump Station.
Equalization @ Newark	This project will construct equalization storage at the Newark Pump Station.
Forcemain Corrosion Repairs - Phase 3	The Force Main Corrosion Repairs Project - Phase 3 will repair or replace corroded steel fittings, pipes, and valves in the manholes along the west force main between Irvington Pump Station and Newark Pump Station.
Forcemain Corrosion Repairs - Phase 4	This is the fourth of four phases to repair or replace corroded steel fittings, pipes, and valves in the manholes along the east force main between Irvington Pump Station and Newark Pump Station.
Forcemain Rehabilitation	This project will install liners in the force mains when the reinforced concrete pipes show signs of corrosion and deterioration.
Irvington PS Pumps and VFDs	This project will replace the wastewater pumps, variable frequency drives, piping, backup generator, and other equipment at the Irvington Pump Station.
Newark and Irvington PS Chemical System Improvements	This project will replace the odor control systems, chemical storage and pumping systems, and other miscellaneous work at Newark Pump Station and Irvington Pump Station.
Newark PS Pumps and VFDs	This project will replace the wastewater pumps, variable frequency drives, piping, backup generator, and other equipment at the Newark Pump Station.

Pump Station Asset Condition Assessment R&R	These are budget placeholders for replacing equipment at the pump and lift stations based on recommendations from the 2015 Pump Station Master Plan (which will now be called Pump Station Asset Condition Assessment Study) and any subsequent updates.
Sanctuary West Pump Station	This is a budget placeholder for the replacement of the Cherry Street Pump Station when the Sanctuary West housing development is constructed.
Transport System Misc. Projects	These are budget placeholders for transport system needs.
Aeration Blower 11 and East Blower Bldg Improvements	This project will install a second high speed aeration blower, upgrade the building ventilation system, and make structural repairs in the East Blower Building.
Alvarado Influent PS Improvements	This project will replace the wastewater pumps, variable frequency drives, piping, valves, electrical switchboard, and other miscellaneous improvements to the Alvarado Influent Pump Station.
Alvarado Influent Valve Box Gate Valves 1-2	This project will replace the force main knife gate valves at the Alvarado Influent Valve Box and the Headworks Valve Box.
Centrifuge Building Improvements	This project will replace the horizontal and inclined conveyors in the Centrifuge Building.
Centrifuge Replacement	This project will replace the centrifuges in the Centrifuge Building.
Centrifuge System Equipment Replacement	This project will replace pumps, conveyors, piping, and electrical equipment in the Centrifuge Building.
Cogen Engine No. 1 60K Block Replacement	This project will replace the engine block after the current engine block on Cogen No. 1 has operated for 60,000 hours.
Cogen Engine No. 2 60K Block Replacement	This project will replace the engine block after the current engine block on Cogen No. 2 has operated for 60,000 hours.
Cogen Retrofit	This project will install the Selective Catalytic Reduction emissions control system for the cogen units when the Bay Area Air Quality Management District's permit reduces the nitrogen oxide emissions limit.
Control Box No. 1 Improvements	This project will rehabilitate or replace structural and mechanical components at Control Box No. 1, Headworks Valve Box, Maintenance Shop Building chemical storage area, and Odor Control Building chemical storage area.
Degritter Building Roof (Seismic) Replacement	This project will replace the precast concrete roof panels of the Degritter Building to address seismic deficiencies identified in the 2016 Seismic Study.
Degritting at Headworks and Improvements	This project will construct new degritting equipment to remove grit from the influent wastewater at the Headworks Building.
Diffuser Replacement	This is a budget placeholder to replace the aeration diffusers in the aeration basins.
Digester Additional Capacity	This is a budget placeholder for a project to construct additional primary digesters before the plant's solids process capacity is exceeded.
Digester No. 1 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Primary Digester No. 1 and its associated equipment, piping, and valves.

Digester No. 2 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Primary Digester No. 2 and its associated equipment, piping, and valves.
Digester No. 3 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Primary Digester No. 3 and its associated equipment, piping, and valves.
Digester No. 4 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Primary Digester No. 4 and its associated equipment, piping, and valves.
Digester No. 5 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Primary Digester No. 5 and its associated equipment, piping, and valves.
Digester No. 6 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Primary Digester No. 6 and its associated equipment, piping, and valves.
Digester No. 7	This project will construct new Primary Digester No. 7, hot water boiler, and iron salt chemical storage and feed system.
Digester No. 7 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Primary Digester No. 7 and its associated equipment, piping, and valves.
Emergency Outfall Outlet Improvements	This project will replace a portion of the final effluent discharge piping system at the Old Alameda Creek and construct a redundant pipeline and a new concrete apron around the final effluent discharge opening at the Creek.
ETSU - 1A - Aeration Basin Modifications	This project will modify Aeration Basins 1 through 7 to improve the plant's activated sludge system.
ETSU - 1A - Aeration Basin No. 8	This project will construct new Aeration Basin 8 to increase the plant's activated sludge system's capacity.
ETSU - 1A - Aeration Internal Lift Pumps	This project will replace the three carbon steel lift pumps at Lift Station 2.
ETSU - 1A - Blower 7-10 Replacement	This project will replace Blowers 7 through 10 with high speed aeration blowers.
ETSU - 1A - Plant 12kV Switchgear	This project will construct a new 12,000-volt utility switchgear located near the Veasy Street entrance.
ETSU - 1B - Effluent Facilities	This project will replace the chlorine contact tank, final effluent pump station, and reclaimed water pump station.
ETSU - 1B - Secondary Clarifiers	This project will construct four new secondary clarifiers.
ETSU - 1B - Switchboard 4 Replacement	This project will replace 480-volt Switchboard 4.
ETSU - 1C - Plant Equalization Storage	This project will construct primary effluent equalization storage at the existing Secondary Clarifiers 1 through 4 structures.
ETSU - 2 - Nutrient Removal (Level 2 Year-round)	This project will construct the Phase 2 of the Enhanced Treatment and Site Upgrade Program's projects to provide nutrient removal that meets BACWA Level 2 limits year-round.
Flares Replacement	This project will replace the digester gas flare system when the Bay Area Air Quality Management District requires the flares shall meet the latest emissions limits.
Headworks Gates	This project will replace the gates and actuators in the Headworks Building.
Headworks Screens Replacement	This project will replace the two mechanical screens and one manual bar rack with three new mechanical screens.
MCC Replacement	This project will replace electrical motor control centers that have reached the end of their useful life.

Miscellaneous Improvements	This project will rehabilitate or replace miscellaneous structural and electrical improvements at various facilities at the plant.
Odor Scrubber System Improvements	This project will replace the odor control systems at the Headworks Building, Primary Clarifiers 1 through 4 Building, Alvarado Influent Pump Station, Centrifuge Building, WAS Thickening Building, Gravity Thickeners, and Degritter Building.
Plant 1 and 2 Water System Improvements	This project will construct a booster pump station to improve the capacity and pressure of the plant's 1 and 2 water systems.
Plant 12kV Switchgear	This project will replace the plant's existing 12,000-Volt utility switchgear located in the Main Electrical Building.
Plant 5kV Switchgear	This project will replace the plant's 4,160-volt switchgear located in the Main Electrical Building.
Plant Additional Power Source	This is a budget placeholder for a project to install a secondary electrical feed from PG&E to accommodate higher power demand at the plant.
Plant Asset Condition Assessment R&R	These are budget placeholders for replacing equipment at the plant based on recommendations from the 2018 Plant Asset Condition Assessment Study, and any subsequent updates.
Plant Fiber Optic Network	These are budget placeholders for construction of underground communication duct banks to provide a route for the plant's fiber optic communication infrastructure.
Plant Mechanical and Electrical Projects	These are budget placeholders for the mechanical and electrical assets at the plant.
PLC Replacement	These are budget placeholders to replace the processor modules in the plant's programmable logic controllers located at all process areas.
Primary Clarifier (1 - 4) Seismic Upgrade	This project will upgrade the Primary Clarifiers 1 through 4 Building's structure to address seismic deficiencies identified in the 2016 Seismic Study.
Primary Clarifier Rehab (5-6)	This project will replace the clarifier mechanisms, modify the ventilation system, and rehabilitate the structural components of the Primary Clarifiers 5 and 6 Building, including Sludge Pump Room 3.
Reclaimed Water	This budget placeholder is for the construction of a reclaimed water fill station and other reclaimed water projects that could be developed in the future.
Secondary Digester No. 1 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Secondary Digester No. 1 and its associated equipment, piping, and valves.
Secondary Digester No. 2 Insp & Rehab	This project will conduct a condition assessment and rehabilitate Secondary Digester No. 2 and its associated equipment, piping, and valves.
Seismic Retrofit of Conc. Structures	These are budget placeholders for the seismic retrofit of concrete structures at the plant.
Sodium Hypochlorite Loop Improvements	This project will replace portions of the sodium hypochlorite piping system for the odor control system and the process disinfection process.
Standby Power Generation System Upgrade	This project will replace the plant's standby generators, Substation 2, and the Odor Control Building's switchgear.
Standby Power Generator No. 4	This project will install a fourth standby generator in the new Standby Power Building if the plant's power demand increases.

Switchboard 3 and MCC 25 Replacement	This project will replace Switchboard 3 and Motor Control Center (MCC) 25 located in the Main Electrical Building.
Thickeners 1 and 2 Rehabilitation	This project will replace the thickener mechanism and rehabilitate the concrete at Thickeners 1 and 2.
Thickeners 3 and 4 Rehabilitation	This project will replace the thickener mechanism and rehabilitate the concrete at Thickeners 3 and 4.
WAS Thickeners	This project will replace the gravity belt thickeners, pumps, motor control center, and programmable logic controller in the WAS Thickener Building.
Waste Recycling and Alternative Energy	This budget placeholder is a project to construct a waste recycling project and/or alternative energy project.

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ABOUT USD



Easterly Aeration Basins (looking north)

About USD

Union Sanitary District (USD) is a California Independent Special District. USD was formed in 1918 to protect public health and the environment by providing the services of collecting, treating, and disposing of wastewater from residences, businesses and industries. We're proud to deliver this very complex, highly-regulated service to the communities we serve.

In our founding year of 1918, USD's boundaries encompassed 3,300 acres in what was known as Southern Alameda County. The area was primarily farm and ranch land well into the twentieth century, and septic tanks were typically used for wastewater disposal.

Today, USD's service area covers over 60 square miles (about 38,400 acres) and serves over 355,000 residents in the cities of Fremont, Newark, and Union City, with over 113,000 residential, commercial, and industrial connections. Total flow to our Alvarado Treatment Plant in Union City was over 8.3 billion gallons in 2021, and averages between 22 and 24 million gallons every day with a permitted capacity of up to 33 million gallons per day.

USD is a member of the East Bay Discharge Authority (EBDA). Founded in 1974, EBDA is a five-member Joint Powers Authority (JPA) formed to plan, design, construct, and operate regional facilities to collect, transport and discharge treated effluent to deep waters of San Francisco Bay. Treated effluent from the District's Alvarado Wastewater Treatment Plant is pumped to the EBDA System and discharged into the Bay southwest of Oakland International Airport. Frequent testing of the treated wastewater confirms compliance with regional permit requirements. The other member agencies are Castro Valley Sanitary District, Oro Loma Sanitary District, City of Hayward, and City of San Leandro.

The Communities We Serve

The District provides wastewater collection, treatment and disposal services to the residents and businesses of the cities of Fremont, Newark, and Union City, commonly referred to as the Tri-City Area, with a combined population of over 355,000. Information obtained from each city is presented below.

The City of Fremont

Located on the southeast side of the San Francisco Bay, Fremont is a city of over 234,000 people and 76,000 households, with an area of 92-square miles. Fremont remains the fourth most populous city in the Bay Area and California's 16th largest city. With its moderate climate and its proximity to major universities, shopping areas, recreation and cultural activities, employment centers, major airports, and the Bay Area Rapid Transit system, Fremont captures metropolitan living at its best.

Fremont is conveniently served by Interstates 680 and 880, as well as rail transport lines including Altamont Commuter Express (ACE), Amtrak Capitol Corridor, and the Bay Area Rapid Transit (BART) system. Fremont also has easy access to the San Jose Airport, Oakland Airport, San Francisco Airport,

and the Port of Oakland. Fremont is home to a broad variety of innovative firms including over 1,200 high tech, life science, and clean technology firms. The city has a broad range of quality, affordable business locations; a superior workforce; and a wide variety of tax benefits and incentive programs for businesses.

Fremont is one of the most ethnically and culturally diverse cities in the Bay Area. Residents are attracted to Fremont for its nationally recognized high-ranking public schools, its numerous well-kept parks, and a variety of recreational amenities, including beautiful Lake Elizabeth, Central Park, and Mission San José (California's 14th mission). Fremont is described as a wonderful community to live, work, and play.

The City of Newark

Newark has an area of 14 square miles, a population of over 48,000. Newark was incorporated in 1955 and is located 35 miles south of San Francisco and next to many high-tech hubs, including easy access to highways 880, 580, 680, and the Dumbarton Corridor. This makes Newark an ideal location to live or do business. Newark has evolved throughout the years from its days enriched in agriculture, manufacturing, and railroad to today's expansion of high-tech, biotech, and the health sciences.

Although Newark has grown significantly, it still manages to keep a small, hometown community charm which is what citizens say they love about the city. The City of Newark has a wide variety of programs and services to meet the community's needs.

The City of Union City

Union City is 18 square miles in area, boasting a diverse and unified people, excellent educational institutions, unsurpassed quality of life, strong economy, and world-renowned location in The San Francisco Bay Area. Incorporated in 1959, the city proudly maintains a small-town feel despite being in the center of the Bay Area, with San Francisco and Silicon Valley just minutes away. Union City has grown into an ethnically diverse community of over 73,000 residents, and the highly regarded New Haven Unified School District serves about 13,000 K-12 students. The community offers a variety of housing, with affordable and upscale homes available in many charming neighborhoods throughout the city. The transit-oriented Station District, located around the Union City BART station, boasts housing and business development opportunities with easy, convenient access to major public transit running throughout the Bay Area. Union City also offers 33 wonderful parks, sports fields, community centers, and a variety of recreation programs and social services for residents of all ages. Region-wide, the Tri-City area is experiencing significant impacts as a result of Covid-19.

SERVICE AREA MAP



BUDGET DOCUMENT & PROCESS



Air Piping System for Aeration Basins 5 Through 7

BUDGET PROCESS

The fiscal year budget is one of the most important documents prepared by the District. Through the process of planning and preparing the budget, the District is given the opportunity to determine how best to utilize its resources for the coming fiscal year. The budget document also provides direction for management and staff on a number of fiscal issues.

Union Sanitary District adopts an annual budget. The budget document contains information on revenues and expenditure appropriations for the Fiscal Year beginning July 1 and ending June 30. In addition to the operating budget, the Board adopts an annual Capital Improvement Plan (CIP), which is part of a larger 20 year plan. These projects become an integral part of the proposed operating/capital budget.

The budget is prepared in accordance with fiscal policies/guidelines and objectives as established by the Board in Policy #2015. The time frames provided in the budget calendar reflect early involvement of District staff and the Board in review and discussion of policy direction, goals and objectives concurrent with development of financial projections and service level requirements. With this approach, the necessary components that guide the process are incorporated into the proposed budget prior to formal submission to the Board. Readers may be interested to know that all appropriations, excluding Capital Projects, lapse at year-end. This means that this budget only contains new appropriations for the Fiscal Year.

Key budget dates are shown below:

Date	Process
Early January 2022	Budget discussions begin with all departments including FY 21/22 midyear and year end projections
March 7, 2022	Midyear presentation to Board with discussions on FY 22/23 budget drivers
May 10, 2022	Budget workshop held with Board
May 23, 2022	Presentation of the FY 22/23 proposed budget to the Board
June 27, 2022	Adoption of the FY 22/23 budget by the Board

BUDGET REPORTING

For budgetary reporting purposes, Union Sanitary District uses the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they become measurable and available. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the liability is incurred. Non-cash expense items such as depreciation expense for fixed assets and accrued compensated absences are excluded from the budget. Principal payments for District debt are included in the budget.

The District operates under two funds for budgetary purposes. Those funds are:

Sewer Service Fund – This fund accounts for the general operations, maintenance, and administration of Union Sanitary District. For purposes of internal accounting only, the District maintains separate funds within the Sewer Service Fund to track revenue and expenditures as they relate to operations; special projects; Other Post-Employment Benefits (OPEB); 115 Pension Trust contributions; vehicle, equipment, and information systems acquisitions; and maintenance of plant, pump, and structural components.

Capacity Fund – This fund accounts for capacity related fees collected by the District and their related expenditures. Capacity fees are charged by the District to assure that development customers that connect to the system pay their proportional share of the sewer and treatment plant required to convey and treat their wastewater. Sewer capacity charges are governed by California Government Code Section 66013.

FINANCIAL STATEMENT REPORTING

The District operates as a proprietary fund-type and uses the modified accrual basis of accounting. All proprietary fund-types are accounted for on a flow of economic resources measurement focus. Under this measurement focus, all assets and liabilities associated with the operation of these funds are included on the statement of net position. Where appropriate, net total assets (i.e. fund equity) are segregated into contributed capital and retained earnings. Proprietary fund-type operating statements present increases (revenues) and decreases (expenses) in net position.

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OTHER INFORMATION



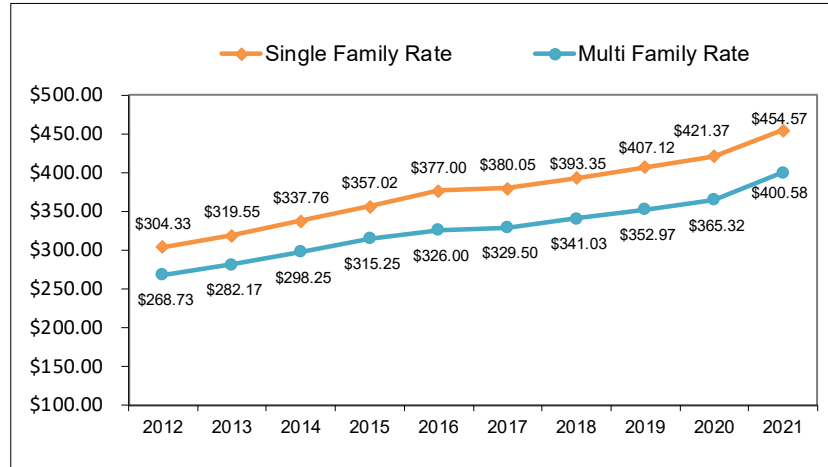
Secondary Clarifiers

UNION SANITARY DISTRICT

Current and Historical Fees As of June 30, 2021 Last Ten Years

Sewer Service Charge Rates

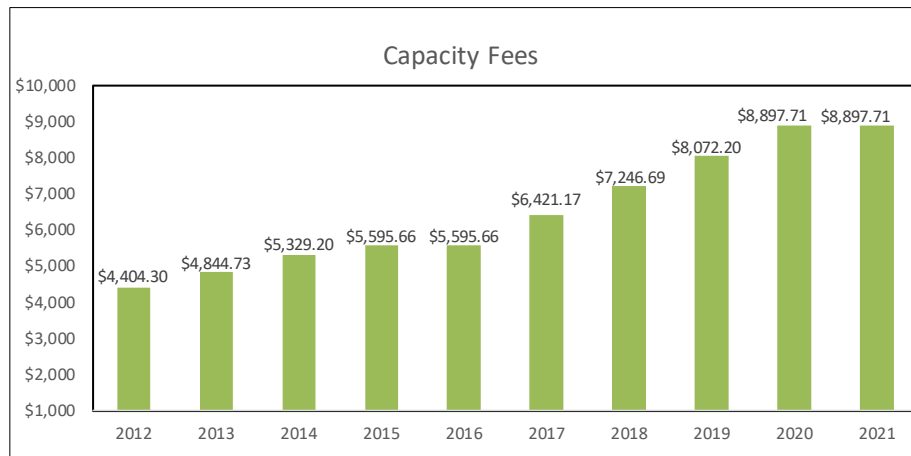
	Single Family Rate	Multi - Family Rate	Single Family Rate Percentage Change
2021	\$454.57	\$400.58	7.9%
2020	\$421.37	\$365.32	3.5%
2019	\$407.12	\$352.97	3.5%
2018	\$393.35	\$341.03	3.5%
2017	\$380.05	\$329.50	1.0%
2016	\$377.00	\$326.00	5.6%
2015	\$357.02	\$315.25	5.7%
2014	\$337.76	\$298.25	5.7%
2013	\$319.55	\$282.17	5.0%
2012	\$304.33	\$268.73	5.0%



The fees above are for residential units. A property with multiple housing units such as an apartment complex is charged \$400.58 for each dwelling unit on the property. Fees for commercial and industrial customers are based on the volume and strength of the wastewater being treated.

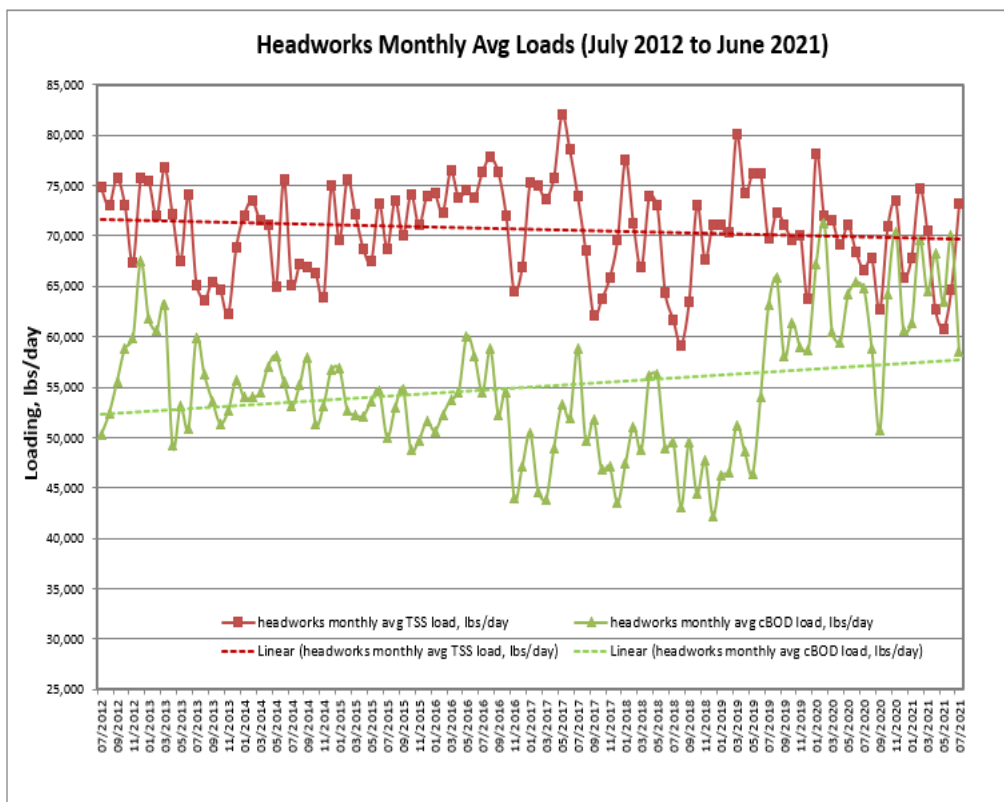
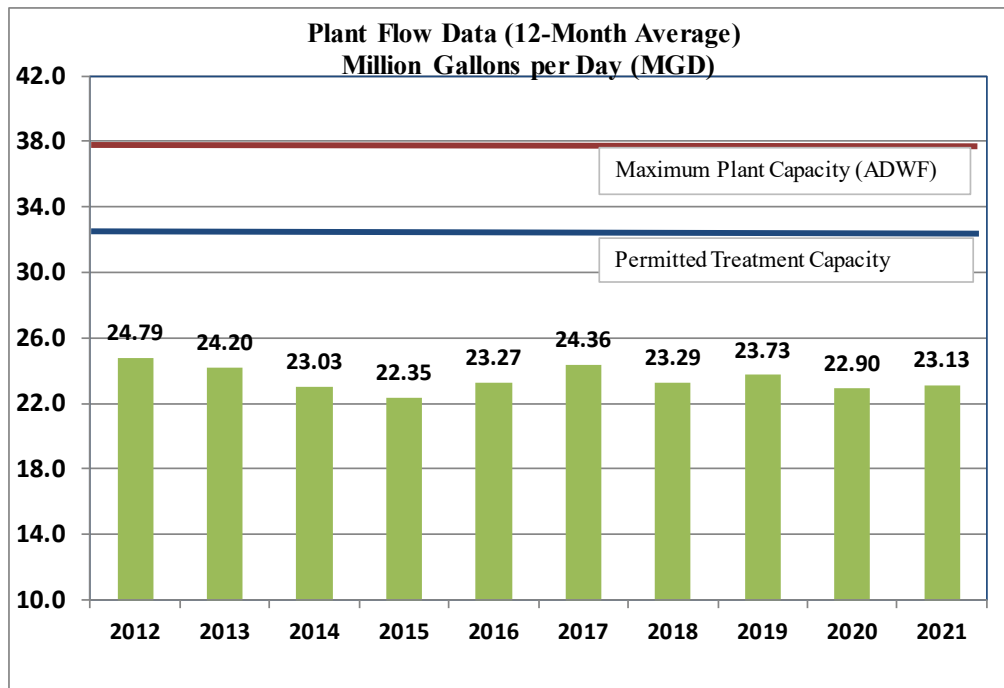
Capacity Fee Rates

		Percentage Change
2021	\$8,897.71	0.0%
2020	8,897.71	10.2%
2019	8,072.20	11.4%
2018	7,246.69	12.9%
2017	6,421.17	14.8%
2016	5,595.66	0.0%
2015	5,595.66	5.0%
2014	5,329.20	10.0%
2013	4,844.73	10.0%
2012	4,404.30	10.0%



The capacity fees shown are per dwelling unit. Other categories such as restaurants, warehouses, and mixed-use commercial facilities are based on square footage and other factors as per the Capacity Fee Ordinance.

UNION SANITARY DISTRICT
Operating Indicators by Function/Program
Average Daily Flow



Source: USD Treatment and Disposal Work Group

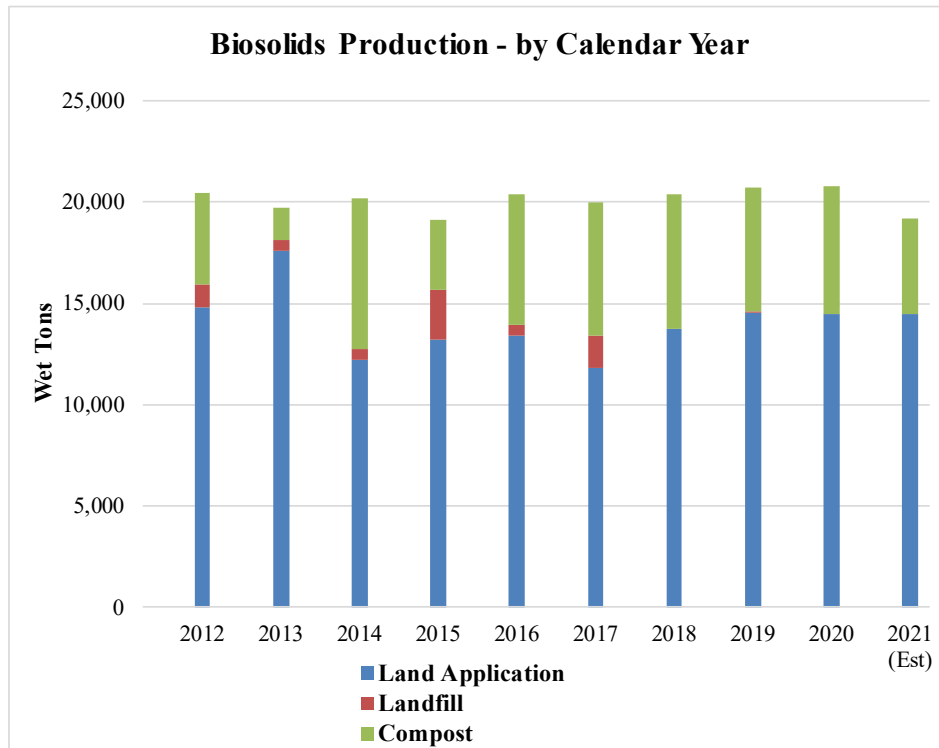
UNION SANITARY DISTRICT

Operating Indicators - Biosolids Last Ten Calendar Years

Function/Program

Biosolids

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021 (Est)
Land Application	14,770	17,597	12,212	13,212	13,395	11,784	13,733	14,529	14,452	14,451
Landfill	1,187	501	545	2,450	563	1,624	0	72	0	0
Compost	4,501	1,642	7,414	3,470	6,399	6,584	6,615	6,103	6,342	4,722
Total (in Wet Tons)	20,458	19,741	20,171	19,132	20,357	19,992	20,347	20,704	20,793	19,173



UNION SANITARY DISTRICT

Full-time Equivalent District Employees by Function/Program Last 10 Fiscal Years

Function/Program	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
System Operations and Maint (CS Support, FMC, T&D, WHSE)	54.45	53.45	54.45	55.45	52.45	53.45	53.45	50.45	51.45	51.45
Engineering and construction (CIP, ETSU)	13.00	11.00	9.00	8.00	9.00	10.00	8.00	8.00	7.00	8.00
Collections System Maintenance (CS)	25.00	26.00	25.00	25.00	25.00	25.00	23.00	23.00	24.00	22.00
Office of the General Manager (GM)	2.00	2.00	2.00	2.00	2.00	2.00	3.00	1.00	2.00	3.00
Finance (FAST)	5.00	5.00	6.00	5.00	3.00	5.00	5.00	5.00	5.00	5.00
Information systems (IT)	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Administration Dept (Adm Specialist, Purchasing, non-HR OST)	14.00	15.00	12.00	13.00	13.00	14.00	13.00	14.00	15.00	14.00
Customer and community services (Rest of TS)	20.00	20.00	21.00	21.00	20.00	20.00	18.00	19.00	19.00	19.00
Human resources (HR)	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00
Total # of Employees	140.45	139.45	136.45	136.45	131.45	136.45	131.45	128.45	131.45	130.45
Average years of service of employees as of June 30:	10.76	10.20	10.20	10.41	10.60	10.54	11.25	11.97	11.70	12.25

CIP = Capital Improvements Projects Team
 ETSU = Enhanced Treatment & Site Upgrade
 FAST = Finance & Acquisition Services Team
 FMC = Fabrication, Maintenance and Construction
 OST = Organizational Support Team
 T&D = Treatment & Disposal Work Group
 TS = Technical Services Work Group

UNION SANITARY DISTRICT
Ten Principal Industrial Rate Payers by Levy
June 30, 2021

2020-21				2019-20			
Rate Payer	Total Annual Billing	Rank	% of Total Annual Billings	Rate Payer	Total Annual Billing	Rank	% of Total Annual Billings
Tesla	\$1,176,212	1	1.89%	Tesla	\$1,381,023	1	2.29%
Mission Linen Supply	243,523	2	0.39%	Washington Hospital	314,394	2	0.52%
Western Digital	224,028	3	0.36%	US Pipe	244,663	3	0.41%
Washington Hospital	213,400	4	0.34%	Western Digital	187,814	4	0.31%
Ranch 99/Warm Springs Shopping Center	213,196	5	0.34%	Ranch 99/Warm Springs Shopping Center	161,740	5	0.27%
Union Square Shopping Center	212,278	6	0.34%	Union Square Shopping Center/ Market Place	161,271	6	0.27%
Lam Research	204,684	7	0.33%	Lam Research	160,087	7	0.27%
US Pipe	194,164	8	0.31%	Ranch 99/Newark	148,835	8	0.25%
Ranch 99/Newark	181,779	9	0.29%	Marriott Hotel	133,716	9	0.22%
Boehringer Ingeheim	168,826	10	0.27%	Sterling Foods	127,508	10	0.21%
Total annual billing largest ten:	<u>\$3,032,089</u>		<u>4.88%</u>	Total annual billing largest ten:	<u>\$3,021,050</u>		<u>5.02%</u>
Total ALL annual billings	<u>\$62,142,806</u>			Total ALL annual billings	<u>\$60,216,149</u>		

2018-19				2017-18			
Rate Payer	Total Annual Billing	Rank	% of Total Annual Billings	Rate Payer	Total Annual Billing	Rank	% of Total Annual Billings
Tesla	\$1,228,862	1	2.14%	Tesla	\$817,848	1	1.51%
Washington Hospital	221,799	2	0.39%	Western Digital	141,806	2	0.26%
US Pipe	216,296	3	0.38%	Solar City	172,276	3	0.32%
Western Digital	174,219	4	0.30%	US Pipe	135,774	4	0.25%
Ranch 99/Warm Springs Shopping Center	157,421	5	0.27%	Seagate Magnetics	156,718	5	0.29%
Ranch 99/Newark	152,401	6	0.27%	Lam Research	122,934	6	0.23%
Marriott Hotel	141,572	7	0.25%	Washington Hospital	173,057	7	0.32%
Union Square Shopping Center	138,482	8	0.24%	Kaiser Hospital	106,337	8	0.20%
Lam Research	125,330	9	0.22%	Boehringer Ingeheim	87,678	9	0.16%
Gateway Plaza Shopping Center	125,202	10	0.22%	Seagate Technology #3	69,384	10	0.13%
Total annual billing largest ten:	<u>\$2,681,584</u>		<u>4.68%</u>	Total annual billing largest ten:	<u>\$1,983,813</u>		<u>3.66%</u>
Total ALL annual billings	<u>\$57,330,651</u>			Total ALL annual billings	<u>\$54,260,096</u>		

2016-17				2015-16			
Rate Payer	Total Annual Billing	Rank	% of Total Annual Billings	Rate Payer	Total Annual Billing	Rank	% of Total Annual Billings
Tesla	\$1,141,868	1	2.18%	Tesla	\$469,466	1	0.94%
Washington Hospital	206,132	2	0.39%	Western Digital	218,616	2	0.44%
Western Digital	176,435	3	0.34%	Seagate Technology #3	152,100	3	0.30%
Ranch 99/Warm Springs Shopping Center	161,772	4	0.31%	Washington Hospital	147,910	4	0.30%
Marriott Hotel	142,229	5	0.27%	US Pipe	123,218	5	0.25%
Ranch 99/Newark	133,807	6	0.26%	Marriott Hotel	119,716	6	0.24%
US Pipe	130,685	7	0.25%	Kaiser Hospital	118,369	7	0.24%
Kaiser Hospital	125,907	8	0.24%	Ranch 99/Warm Springs Shopping Center	115,458	8	0.23%
Gateway Plaza	124,269	9	0.24%	Pacific Commons (Area 4-Asian Pearl, Kinder:	112,498	9	0.22%
Pacific Commons (Area 4-Asian Pearl, Kinder:	119,920	10	0.23%	Pacific Commons (Kohls/Old Navy Area)	108,358	10	0.22%
Total annual billing largest ten:	<u>\$2,463,022</u>		<u>4.70%</u>	Total annual billing largest ten:	<u>\$1,685,708</u>		<u>3.36%</u>
Total ALL annual billings	<u>\$52,384,709</u>			Total ALL annual billings	<u>\$50,112,564</u>		

UNION SANITARY DISTRICT

Miscellaneous Statistics

6/30/2021

Governing Body:	Elected 5-Member Board of Directors Fremont - 3 Members Newark - 1 Member Union City - 1 Member
Governmental Structure:	Established in 1918 and reorganized in 1923 under the Sanitary District Act
Staff:	140.45 full-time equivalent employees
CEO:	General Manager
CFO:	Business Services Manager
Authority:	California Health and Safety Code Section 4700 et. Seq.
Services:	Wastewater collection, treatment and disposal
Service Area:	60.2 square miles (Annexed areas - Fremont, Newark and Union City)
Total Population Served:	355,877
Number of Parcels	101,456 (90,442 Residential; 3,116 Non-Residential; 7,907 Other (vacant land))
Operations:	Total miles of pipeline - 839, including the force main and all gravity sewers (including trunk mains) Number of pumping stations - 7 Larger: Irvington, Newark, Alvarado Smaller: Fremont, Boyce, Paseo Padre, Cherry Street
Permitted Plant Treatment Capacity (ADWF)	33 million gallons per day (mgd)
Type of Treatment:	Secondary
Sewer Service Charge:	\$454.57 annually per single family residential dwelling unit

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APPENDIX



Digester 7

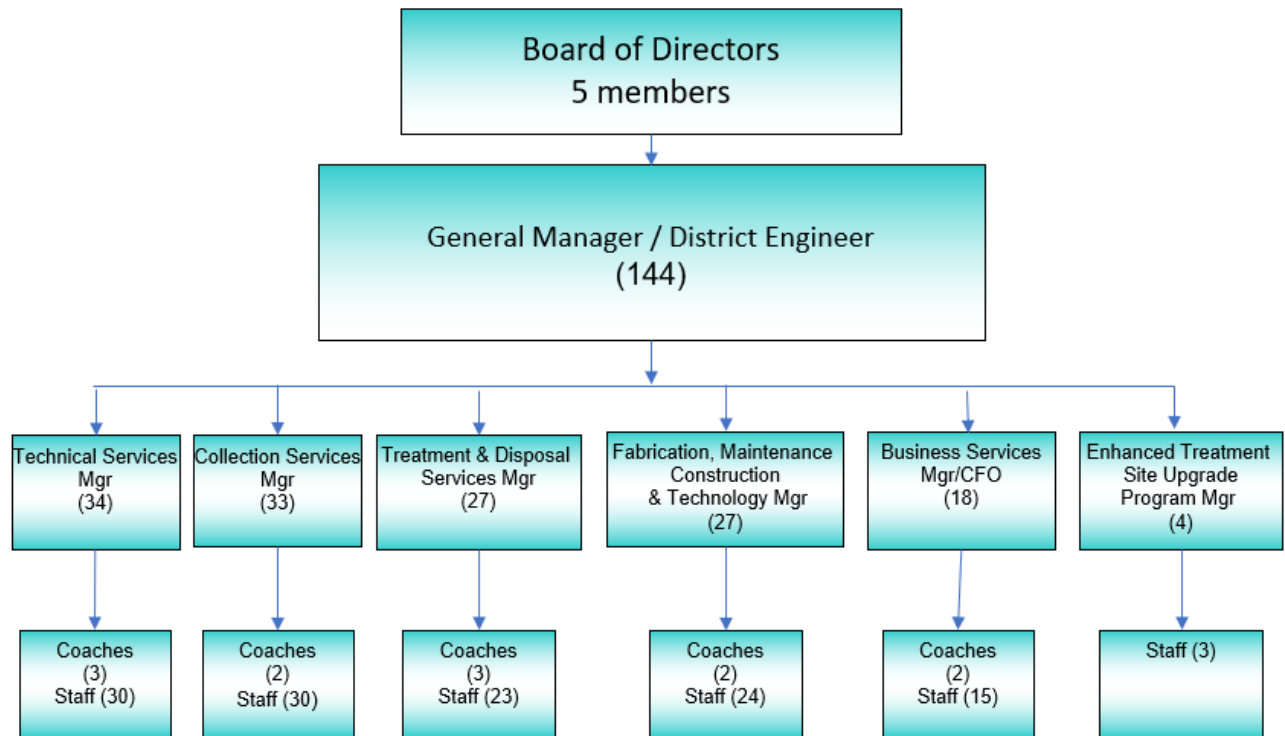
Principal Officials

Board Member	Position	City Represented	Year Elected	Term Expires
Anjali Lathi	President	Fremont, Ward 3	2002	2024
Manny Fernandez	Vice President	Union City, Ward 1	2011	2024
Jennifer Toy	Secretary	Fremont, Ward 3	1998	2022
Tom Handley	Director	Fremont, Ward 3	2007	2022
Pat Kite	Director	Newark, Ward 2	1991	2024

Staff

Paul Eldredge	General Manager/District Engineer
Armando Lopez	Treatment & Disposal Services Manager
Robert Simonich	Maintenance & Technology Services Manager
Mark Carlson	Business Services Manager/Chief Financial Officer
Raymond Chau	Technical Services Manager
Jose Rodrigues	Collection Services Manager

Karen W. Murphy - General Counsel





VISION/MISSION STATEMENT

April 10, 2017

To safely and responsibly collect and treat wastewater, and to recover resources from process waste streams, while protecting human health and improving the environment in a way that benefits the Tri-Cities and all USD stakeholders.

How we continue to accomplish our Vision:

Commitment to safety:

- Continually reviewing our safety program for opportunities to improve
- Focusing on protecting employees and the community in all our activities
- Allocating resources to ensure safe operations (equipment, training, staff)
- Collaboratively promoting a safe work environment

Responsibility:

- Being accountable for our actions and decisions
- Being fiscally prudent
- Maintaining and upgrading infrastructure
- Anticipating and meeting future District and stakeholder needs
- Compliance with laws and regulations (local, state, federal)
- Effective asset management
- Effective use of technology
- Looking for innovative ways to reduce or reuse our waste streams

Collect, treat, and recover/reuse wastewater:

- Providing capacity in the collection system and plant
- Regulating connections
- Increasing efforts for resource recovery (biogas, biosolids, etc.)
- Exploring ways to maximize water reclamation and reuse potential

Human health and environmental stewardship

- Preventing sewer spills and back-ups
- Limiting health risks through treatment of wastewater
- Responding to emergencies
- Enhancing water quality in the San Francisco Bay estuary
- Meeting or exceeding all water and air quality standards
- Promoting pollution prevention and pretreatment through outreach and educational programs
- Maximizing use of green energy sources when feasible
- Working towards energy neutrality



VISION/MISSION STATEMENT

April 10, 2017

We benefit our stakeholders by:

Community

- Complying with all local, state, and federal regulations, protecting the environment and controlling odors
- Communicating with the public and bringing awareness about wastewater issues
- Responding to emergencies and providing mutual aid
- Participating in community outreach activities
- Contributing to the wastewater treatment profession by participating in professional associations, partnering with other agencies and organizations, and sharing best practices
- Working cooperatively with cities and other government agencies

Customer

- Providing award-winning, reliable service
- Being fiscally responsible and cost effective, and providing value
- Promptly responding to customers' needs
- Being professional and courteous
- Proactively and creatively meeting customer needs
- Supporting businesses through permitting, education and by providing capacity

Employees

- Providing a safe work environment
- Recognizing employee contributions
- Encouraging cooperation and collaboration
- Demonstrating equality and fairness
- Valuing employee input, and offering opportunities for involvement and creativity
- Providing training and resources
- Providing competitive wages and benefits in a stable work environment
- Communicating and sharing information openly and honestly

Union Sanitary District 20-Year CIP
FY 2023 - FY2042
(All Figures x \$1,000)

Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total
ADMINISTRATIVE FACILITIES																												
800		3		Additional CS (Vehicle) Storage								250					250											250
800		2	Constr	Cathodic Protection Improvements	760	738	22	500		300		320		342		365	1,849	389			415		443		473		504	4,073
800		1	Constr	ETSU - 1A - Campus Building	94,061	4,790	17,000	52,671	19,600								89,271											89,271
800		1	Program	Field Ops Bldg. Sesmic Upgrade and Leak Repairs	5,550	0	300	340	3,437	1,473							5,550											5,550
800		3		FMC Storage			300										300											300
800		3		Plant Paving								750	200			200	1,150	200			200		200		200		200	2,150
800		2		Radio Repeater Antenna Replacement								150					150											150
800	50	3		Solar Panels/Inverters Replacement at Alvarado													0	185										185
900	50	3		Solar Panels/Inverters Replacement at Alvarado													0	185										185
800	50	2		Solar Panels/Inverters Replacement at Carport	50	0	50					335					385						139					524
900	50	2		Solar Panels/Inverters Replacement at Carport	50	0	50					335					385						139					524
800	50	2	Des/Constr	Solar Panels/Inverters Replacement at Irvington	150	0	150					916					1,066											1,066
900	50	2	Des/Constr	Solar Panels/Inverters Replacement at Irvington	150	0	150					916					1,066											1,066
Total for ADMINISTRATIVE FACILITIES					100,771	5,528	17,622	53,811	23,137	1,773	0	1,070	400	542	670	2,397	101,422	0	959	0	615	0	643	0	673	278	704	105,294
Total Priority 1 Administrative Facilities					99,611	4,790	17,300	53,011	23,037	1,473	0	0	0	0	0	0	94,821	0	0	0	0	0	0	0	0	0	0	94,821
Total Priority 2 Administrative Facilities					1,160	738	322	500	100	300	0	320	150	342	670	2,197	4,901	0	389	0	415	0	443	0	473	278	504	7,403
Total Priority 3 Administrative Facilities					0	0	0	300	0	0	0	750	250	200	0	200	1,700	0	570	0	200	0	200	0	200	0	200	3,070
Total Fund 800 - Administrative Facilities					100,571	5,528	17,472	53,811	23,087	1,773	0	1,070	400	542	335	1,481	99,971	0	774	0	615	0	643	0	673	139	704	103,519
Total Fund 900 - Administrative Facilities					200	0	150	0	50	0	0	0	0	0	0	335	916	1,451	0	185	0	0	0	0	0	0	0	1,775

Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total				
COLLECTION SYSTEM																																
800		2		Cast Iron/Pipe Lining			570					607					2,517	738	788			841		897		957		6,738				
800		1	Design	Central Avenue Sanitary Sewer Relocation	1,400	0	100	1,300									1,400											1,400				
800		2	Constr	FY 21 Cast Iron/Piping Lining	335	318	17										17											17				
800		2	Des/Constr	FY 23 Cast Iron/Piping Lining	530	0	530										530											530				
800		2	Constr	Gravity Sewer Rehab/Replacement	796	766	30	1,708		1,823		1,945		2,075		2,215		9,796	2,363		2,522		2,691	2,871		3,064		23,307				
800		1		RCP Sewer Rehab (Alvarado Basin)			200					2,200		2,500							4,900											4,900

Union Sanitary District 20-Year CIP FY 2023 - FY2042 (All Figures x \$1,000)																													
Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total	
800		1	Constr	RCP Sewer Rehab (Irvington Basin)	6,025	825	5,200					250	2,200	2,550		10,200												10,200	
800		1		RCP Sewer Rehab (Newark Basin)						250		2,200	2,550			5,000												5,000	
Total for COLLECTION SYSTEM					9,086	1,909	5,877	3,008	770	4,023	3,357	4,145	3,448	4,275	3,242	2,215	34,360	738	2,363	788	2,522	841	2,691	897	2,871	957	3,064	52,092	
Total Priority 1 Collection System					7,425	825	5,300	1,300	200	2,200	2,750	2,200	2,800	2,200	2,550	0	21,500	0	0	0	0	0	0	0	0	0	0	0	21,500
Total Priority 2 Collection System					1,661	1,084	577	1,708	570	1,823	607	1,945	648	2,075	692	2,215	12,860	738	2,363	788	2,522	841	2,691	897	2,871	957	3,064	30,592	
Total Priority 3 Collection System					0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Fund 800 - Collection System					9,086	1,909	5,877	3,008	770	4,023	3,357	4,145	3,448	4,275	3,242	2,215	34,360	738	2,363	788	2,522	841	2,691	897	2,871	957	3,064	52,092	
Total Fund 900 - Collection System					0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total	
TRANSPORT SYSTEM																													
800	50	2		Alameda Creek Crossing Lift Station													0						768		4,574	5,591	10,933		
900	50	2		Alameda Creek Crossing Lift Station													0						768		4,574	5,591	10,933		
900		1	Des/Constr	Cherry St. PS	543	105	320	118									438											438	
900		2		Equalization Storage @ Newark													0			3,066	9,407	21,951					34,424		
800		1	Constr	Forcemain Corrosion Repairs - Phase 3	1,344	144	1,200										1,200											1,200	
800		1	Des/Constr	Forcemain Corrosion Repairs - Phase 4	1,400	0	100	1,400									1,500											1,500	
800		3		Forcemain Rehabilitation													0						900	12,275	12,275	12,275	12,275	50,000	
800	50	2	Constr	Irvington PS Pumps and VFDs	56	6	50			1,147	6,158	2,639					9,994											9,994	
900	50	2	Constr	Irvington PS Pumps and VFDs	56	6	50			1,147	6,158	2,639					9,994											9,994	
800	45	2	Constr	Newark and Irvington PS Chemical System Improve	4,382	332	675	2,250	1,125								4,050											4,050	
900	55	2	Constr	Newark and Irvington PS Chemical System Improve	5,356	406	825	2,750	1,375								4,950											4,950	
800	50	2		Newark PS Pumps and VFDs									1,370	5,043	6,163		12,576											12,576	
900	50	2		Newark PS Pumps and VFDs									1,370	5,043	6,163		12,576											12,576	
800		3		Pump Station Asset Condition Assessment R&R					3,849	929	211			4,549			9,538	96	5,798		5,364			765				21,561	
900		2		Sanctuary West Pump Station						1,500	1,500						3,000											3,000	
800		3		Transport System Misc. Projects						250	250	250	250	250	250	250	1,750	250	250	250	250	250	250	250	250	250	250	4,250	
Total for TRANSPORT SYSTEM					13,137	999	3,220	6,518	6,349	4,973	14,277	5,528	2,990	14,885	12,576	250	71,566	250	346	6,048	3,316	15,021	23,101	14,061	13,290	21,673	23,707	192,379	

Union Sanitary District 20-Year CIP FY 2023 - FY2042 (All Figures x \$1,000)																																			
Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total							
				Total Priority 1 Transport System	3,287	249	1,620	1,518	0	0	0	0	0	0	0	0	3,138	0	0	0	0	0	0	0	0	0	0	3,138							
				Total Priority 2 Transport System	9,850	750	1,600	5,000	2,500	3,794	13,816	5,278	2,740	10,086	12,326	0	57,140	0	0	0	3,066	9,407	21,951	1,536	0	9,148	11,182	113,430							
				Total Priority 3 Transport System	0	0	0	0	3,849	1,179	461	250	250	4,799	250	250	11,288	250	346	6,048	250	5,614	1,150	12,525	13,290	12,525	12,525	75,811							
				Total Fund 800 - Transport System	7,182	482	2,025	3,650	4,974	2,326	6,619	2,889	1,620	9,842	6,413	250	40,608	250	346	6,048	250	5,614	1,150	13,293	13,290	17,099	18,116	116,064							
				Total Fund 900 - Transport System	5,955	517	1,195	2,868	1,375	2,647	7,658	2,639	1,370	5,043	6,163	0	30,958	0	0	0	3,066	9,407	21,951	768	0	4,574	5,591	76,315							
Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total							
TREATMENT PLANT																																			
900		2	Constr	Aeration Blower 11 and East Blower Bldg Improvements	2,270	2,155	115												115												115				
800	50	2	Constr	Alvarado Influent PS Improvements	5,633	5,393	240												240												240				
900	50	2	Constr	Alvarado Influent PS Improvements	5,633	5,393	240												240												240				
800		2		Alvarado Influent Valve Box Gate Valves 1-2								50	500							550												550			
800	50	2	Constr	Centrifuge Building Improvements	813	803	10												10												10				
900	50	2	Constr	Centrifuge Building Improvements	813	803	10												10												10				
800	50	2		Centrifuge Replacement								583	1,325	5,171	2,585							9,664							9,664						
900	50	2		Centrifuge Replacement								583	1,325	5,171	2,585							9,664							9,664						
800		2		Centrifuge System Equipment Replacement								927	1,263	7,666	4,472							14,328							14,328						
800	50	1		Cogen Engine No. 1 60K Block Replacement								525							525	625												750	1,900		
900	50	1		Cogen Engine No. 1 60K Block Replacement								525							525	625												750	1,900		
800	50	1		Cogen Engine No. 2 60K Block Replacement								500							575							725							1,800		
900	50	1		Cogen Engine No. 2 60K Block Replacement								500							575							725							1,800		
800	50	2		Cogen Retrofit													271	1,230		1,501													1,501		
900	50	2		Cogen Retrofit													271	1,230		1,501													1,501		
800		2		Control Box No. 1 Improvements								622	4,425	1,896							6,943													6,943	
800		2		Degritter Building Roof (Seismic) Replacement													610	3,383	1,450		5,443													5,443	
800	50	2		Degritting at Headworks and Improvements								948	5,429	2,327							8,704													8,704	
900	50	2		Degritting at Headworks and Improvements								948	5,429	2,327							8,704													8,704	
800		3		Diffuser Replacement																		0	504	781	807							2,092			
900		3		Digester Additional Capacity																		0													0
800		2		Digester No. 1 Insp & Rehab								358	1,998	1,332							3,688						732	2,996	2,996						10,412
800		1		Digester No. 2 Insp & Rehab																		0	576	3,318	2,212							6,106			
800		3		Digester No. 3 Insp & Rehab													522						522	3,010	2,007							5,539			
800		3		Digester No. 4 Insp & Rehab								430	2,398	1,599							4,427						740	4,267	2,845						12,279

Union Sanitary District 20-Year CIP FY 2023 - FY2042 (All Figures x \$1,000)																												
Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total
800		3		Digester No. 5 Insp & Rehab								474	2,731	1,820		5,025									553	3,186	8,764	
800		3	Design	Digester No. 6 Insp & Rehab	7,050	0	479	2,278	4,571							1,005	8,333	4,109	4,109									16,551
800		3		Digester No. 7 Insp & Rehab													0			1,550	6,341	6,341					14,232	
900		1	Constr	Digester No. 7	28,643	28,443	200										200										200	
800	50	1	Constr	Emergency Outfall Outlet Improvements	1,256	1,226	30										30										30	
900	50	1	Constr	Emergency Outfall Outlet Improvements	1,256	1,226	30										30										30	
800	60	1	Constr	ETSU - 1A - Aeration Basin Modifications	46,441	6,965	5,580	11,160	11,460	11,276							39,476										39,476	
900	40	1	Constr	ETSU - 1A - Aeration Basin Modifications	30,961	4,643	3,720	7,440	7,640	7,518							26,318										26,318	
800	40	1	Constr	ETSU - 1A - Aeration Basin No. 8	10,673	729	3,680	4,880	1,384								9,944										9,944	
900	60	1	Constr	ETSU - 1A - Aeration Basin No. 8	16,010	1,094	5,520	7,320	2,076								14,916										14,916	
800	60	1	Constr	ETSU - 1A - Aeration Internal Lift Pumps	5,891	268	2,220	1,920	1,483								5,623										5,623	
900	40	1	Constr	ETSU - 1A - Aeration Internal Lift Pumps	3,928	179	1,480	1,280	989								3,749										3,749	
800	60	1	Constr	ETSU - 1A - Blower 7-10 Replacement	12,041	826	4,260	3,821	2,460	674							11,215										11,215	
900	40	1	Constr	ETSU - 1A - Blower 7-10 Replacement	8,027	550	2,840	2,547	1,640	450							7,477										7,477	
800		1	Constr	ETSU - 1A - Plant 12kV Switchgear (SWGR-SE)	5,458	470	3,100	1,888									4,988										4,988	
800	50	1	Constr	ETSU - 1A - Site Drainage Improvements	4,429	0	500	2,329	1,600								4,429										4,429	
900	50	1	Constr	ETSU - 1A - Site Drainage Improvements	4,429	0	500	2,329	1,600								4,429										4,429	
800	60	1	Design	ETSU - 1B - Secondary Clarifiers	89,877	1,248	1,200	7,500	26,880	30,600	19,546	2,903					88,629										88,629	
900	40	1	Design	ETSU - 1B - Secondary Clarifiers	59,918	832	800	5,000	17,920	20,400	13,031	1,935					59,086										59,086	
800	60	1	Design	ETSU - 1B - Switchboard 4 Replacement	1,194	0	90	270	834								1,194										1,194	
900	40	1	Design	ETSU - 1B - Switchboard 4 Replacement	796	0	60	180	556								796										796	
800	60	1	Design	ETSU - 1B - Effluent Facilities	28,943	669	600	2,880	8,520	9,660	5,917	697					28,274										28,274	
900	40	1	Design	ETSU - 1B - Effluent Facilities	19,296	446	400	1,920	5,680	6,440	3,945	465					18,850										18,850	
800	25	1	Design	ETSU - 1C - Plant Equalization Storage	9,905	0				300	450	7,855	1,300				9,905										9,905	
900	75	1	Design	ETSU - 1C - Plant Equalization Storage	29,713	0				900	1,350	23,563	3,900				29,713										29,713	
800	50	3		ETSU - 2 - Nutrient Removal (Level 2 Year-round)													0						2,774	11,463	36,329	48,439	36,329	135,334
900	50	3		ETSU - 2 - Nutrient Removal (Level 2 Year-round)													0						2,774	11,463	36,329	48,439	36,329	135,334
800		2		Flares Replacement				706	4,083	1,750							6,539										6,539	
800		2		Headworks Gates										500	3,702		4,202										4,202	
800		2		MCC Replacement								50	491				541										541	
800		2	Des/Constr	Miscellaneous Improvements	1,900	170	650	1,080									1,730										1,730	
800		2		Odor Scrubber System Improvements					631	1,295	5,686	4,823	1,475	370	2,927	1,280	18,487	7,096	4,407	7,572	3,694	3,557	799	6,326			51,938	
800		2		Plant 1 and 2 Water System Improvements						105	1,069						1,174										1,174	

Union Sanitary District 20-Year CIP FY 2023 - FY2042 (All Figures x \$1,000)																												
Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total
800		2		Plant 5kV Switchgear			379	2,713	1,163								4,255										4,255	
800		2		Plant 12kV Switchgear				1,068	4,722	4,722							10,512										10,512	
800	50	3		Plant Additional Power Source													0				250		2,000	2,750			5,000	
900	50	3		Plant Additional Power Source													0				250		2,000	2,750			5,000	
800		2		Plant Asset Condition Assessment R&R			157	4,934	497			979	827	3,562	3,648	7,877	22,481	1,132	2,646	406	247		398		1,062	4,403	24,516	57,291
800	50	2	Des/Constr	Plant Fiber Optic Network	700	0	100	600					200	300	300	300	1,800	300	400								2,500	
900	50	2	Des/Constr	Plant Fiber Optic Network	700	0	100	600					200	300	300	300	1,800	300	400								2,500	
800		2		Plant Mechanical and Electrical Projects			500	500	500	500		500	500	500	500	500	4,500	500	500	500	500	500	500	500	500	500	9,500	
800		2	Constr	PLC Replacement	250	0	250		300				350				900	400				450			500		2,250	
800		1		Primary Clarifier (1 - 4) Seismic Upgrade					753	4,315	1,849						6,917										6,917	
800	75	2		Primary Clarifier Rehab (5-6)					1,271	6,004	6,172	3,858					17,305										17,305	
900	25	2		Primary Clarifier Rehab (5-6)					424	2,001	2,057	1,286					5,768										5,768	
800		3		Reclaimed Water													0										0	
900		3		Reclaimed Water													0										0	
800		3	Design	Secondary Digester No. 1 Insp & Rehab	1,170	0	115	500	555								1,170			508	4,723						6,401	
800		3		Secondary Digester No. 2 Insp & Rehab						367	3,413						3,780				542		5,039				9,361	
800		2		Seismic Retrofit of Conc. Structures			300		300			300		300		300	1,500		300		300		300		300	300	3,000	
800		2	Des/Constr	Sodium Hypochlorite Loop Improvements	1,170	170	500	500									1,000										1,000	
800		1	Constr	Standby Power Generation System Upgrade	27,754	3,381	8,490	14,883	1,000								24,373										24,373	
900		3		Standby Power Generator No. 4													0			2,269	14,468		7,234				23,971	
800		2	Des/Constr	Switchboard 3 and MCC 25 Replacement	2,690	50	1,400	1,240									2,640										2,640	
800		2		Thickeners 1 and 2 Rehabilitation			214	1,726	740								2,680										2,680	
800		3		Thickeners 3 and 4 Rehabilitation													0		638	3,070							3,708	
800		1	Design	WAS Thickeners	22,442	1,312	250	250	8,250	8,250	4,130						21,130										21,130	
900		3		Waste Recycling and Alternative Energy										1,500	9,000		10,500										10,500	
Total for TREATMENT PLANT					500,071	69,444	49,759	89,901	127,051	123,108	84,664	85,436	25,909	11,823	26,122	15,994	639,767	18,097	15,911	14,963	22,199	28,570	26,740	42,515	80,361	104,334	101,160	1,094,617
Total Priority 1 Treatment Plant					469,280	54,507	45,550	80,797	103,775	100,783	50,218	37,418	5,200	1,150	0	0	424,891	1,250	0	576	3,318	2,212	1,450	0	0	1,500	0	435,197
Total Priority 2 Treatment Plant					22,571	14,937	3,615	6,326	18,150	21,528	28,635	46,419	20,235	6,442	15,302	14,467	181,119	9,728	8,653	8,478	4,741	4,507	2,729	9,822	4,858	5,403	25,316	265,354
Total Priority 3 Treatment Plant					8,220	0	594	2,778	5,126	797	5,811	1,599	474	4,231	10,820	1,527	33,757	7,119	7,258	5,909	14,140	21,851	22,561	32,693	75,503	97,431	75,844	394,066
Total Fund 800 - Treatment Plant					287,679	23,680	33,744	60,785	88,001	84,816	62,008	47,587	16,897	9,448	16,551	14,464	434,301	17,172	15,511	14,963	19,930	13,852	14,007	28,302	44,032	55,145	64,831	722,046

Union Sanitary District 20-Year CIP
FY 2023 - FY2042
(All Figures x \$1,000)

Fund	%	Rank	Status	Project Name	Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total	
Total Fund 900 - Treatment Plant					212,392	45,764	16,015	29,116	39,050	38,292	22,656	37,849	9,012	2,375	9,571	1,530	205,466	925	400	0	2,269	14,718	12,733	14,213	36,329	49,189	36,329	372,571	
	Project Type				Total Project Budget	Spent in Prior Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	10-Year Total	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38	FY 39	FY 40	FY 41	FY 42	20-Year Total	
	Administrative Facilities				100,771	5,528	17,622	53,811	23,137	1,773	0	1,070	400	542	670	2,397	101,422	0	959	0	615	0	643	0	673	278	704	105,294	
	Collection System				9,086	1,909	5,877	3,008	770	4,023	3,357	4,145	3,448	4,275	3,242	2,215	34,360	738	2,363	788	2,522	841	2,691	897	2,871	957	3,064	52,092	
	Transport System				13,137	999	3,220	6,518	6,349	4,973	14,277	5,528	2,990	14,885	12,576	250	71,566	250	346	6,048	3,316	15,021	23,101	14,061	13,290	21,673	23,707	192,379	
	Treatment Plant				500,071	69,444	49,759	89,901	127,051	123,108	84,664	85,436	25,909	11,823	26,122	15,994	639,767	18,097	15,911	14,963	22,199	28,570	26,740	42,515	80,361	104,334	101,160	1,094,617	
	GRAND TOTAL				623,065	77,880	76,478	153,238	157,307	133,877	102,298	96,179	32,747	31,525	42,610	20,856	847,115	19,085	19,579	21,799	28,652	44,432	53,175	57,473	97,195	127,242	128,635	1,444,382	
	R&R (Fund 800) Total				404,518	31,599	59,118	121,254	116,832	92,938	71,984	55,691	22,365	24,107	26,541	18,410	609,240	18,160	18,994	21,799	23,317	20,307	18,491	42,492	60,866	73,340	86,715	993,721	
	Capacity (Fund 900) Total				218,547	46,281	17,360	31,984	40,475	40,939	30,314	40,488	10,382	7,418	16,069	2,446	237,875	925	585	0	5,335	24,125	34,684	14,981	36,329	53,902	41,920	450,661	
	Priority 1																												
	Administrative Facilities				99,611	4,790	17,300	53,011	23,037	1,473	0	0	0	0	0	0	0	94,821	0	0	0	0	0	0	0	0	0	0	94,821
	Collection System				7,425	825	5,300	1,300	200	2,200	2,750	2,200	2,800	2,200	2,550	0	21,500	0	0	0	0	0	0	0	0	0	0	0	21,500
	Transport System				3,287	249	1,620	1,518	0	0	0	0	0	0	0	0	0	3,138	0	0	0	0	0	0	0	0	0	0	3,138
	Treatment Plant				469,280	54,507	45,550	80,797	103,775	100,783	50,218	37,418	5,200	1,150	0	0	424,891	1,250	0	576	3,318	2,212	1,450	0	0	1,500	0	435,197	
	Total Priority 1 Projects				579,603	60,371	69,770	136,626	127,012	104,456	52,968	39,618	8,000	3,350	2,550	0	544,350	1,250	0	576	3,318	2,212	1,450	0	0	1,500	0	554,656	
	Priority 2																												
	Administrative Facilities				1,160	738	322	500	100	300	0	320	150	342	670	2,197	4,901	0	389	0	415	0	443	0	473	278	504	7,403	
	Collection System				1,661	1,084	577	1,708	570	1,823	607	1,945	648	2,075	692	2,215	12,860	738	2,363	788	2,522	841	2,691	897	2,871	957	3,064	30,592	
	Transport System				9,850	750	1,600	5,000	2,500	3,794	13,816	5,278	2,740	10,086	12,326	0	57,140	0	0	0	3,066	9,407	21,951	1,536	0	9,148	11,182	113,430	
	Treatment Plant				22,571	14,937	3,615	6,326	18,150	21,528	28,635	46,419	20,235	6,442	15,302	14,467	181,119	9,728	8,653	8,478	4,741	4,507	2,729	9,822	4,858	5,403	25,316	265,354	
	Total Priority 2 Projects				35,242	17,509	6,114	13,534	21,320	27,445	43,058	53,962	23,773	18,945	28,990	18,879	256,020	10,466	11,405	9,266	10,744	14,755	27,814	12,255	8,202	15,786	40,066	416,779	
	Priority 3																												
	Administrative Facilities				0	0	0	300	0	0	0	750	250	200	0	200	1,700	0	570	0	200	0	200	0	200	0	200	0	3,070
	Collection System				0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Transport System				0	0	0	0	3,849	1,179	461	250	250	4,799	250	250	11,288	250	346	6,048	250	5,614	1,150	12,525	13,290	12,525	12,525	75,811	
	Treatment Plant				8,220	0	594	2,778	5,126	797	5,811	1,599	474	4,231	10,820	1,527	33,757	7,119	7,258	5,909	14,140	21,851	22,561	32,693	75,503	97,431	75,844	394,066	
Total Priority 3 Projects				8,220	0	594	3,078	8,975	1,976	6,272	2,599	974	9,230	11,070	1,977	46,745	7,369	8,174	11,957	14,590	27,465	23,911	45,218	88,993	109,956	88,569	472,947		